The Japanese Cheese Market

How do the four major international trade agreements affect the Japanese cheese market?

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Introduction

According to aEuropean Commission's Milk Market Observatory, Japan has been the largest cheese importing country in the world for the past 5 years. Thanks to the early liberalization of cheese imports among the major dairy products, cheese consumption in Japan has been growing steadily during the past 30 years. Moreover, this trend is expected to continue and even accelerate in the future as bthe four major international trade agreements are taking effect in recent years. This paper examines how each trade agreement contributes to the increasing cheese consumption in Japan, where the cheese manufacturers and suppliers are heavily dependent on imported (raw material) cheeses with a limited supply of domestically manufactured natural cheese. The trade agreements provide much-improved market access for overseas cheese suppliers to Japan and much better conditions for imported cheese users in Japan. This win-win situation leads to increased imports at lower costs for the Japanese cheese manufacturers and subsequently, to the increased cheese consumption in Japan in the medium to long term. In the meantime, the demand for cheese has been expanding in emerging countries. The increase of per capita cheese consumption in China, for example, will make a great impact on the supply-demand in the international cheese market. In such a case. Japanese cheese manufacturers would experience more difficulty to secure supply of enough cheese from overseas suppliers for the Japanese market. Therefore, the Japanese cheese industry must take countermeasures to procure enough cheese from the world market at stable prices based on long-term procurement strategies. This study focuses on the following two important segments in the whole cheese supply chain (see <u>Table 10</u>.)

- 1. Overseas cheese manufacturers and exporters
- 2. Japanese importers and cheese manufacturers

By examining the expected favourable effects of the Economic Partnership Agreements (EPAs), the author hopes to provide some hints for market entry strategies to overseas cheese manufacturers and exporters and procurement strategies to the Japanese importers and cheese manufacturers by way of maximizing the merits of EPAs. Moreover, the EPAs will create difficult situations for the Japanese natural cheese manufacturers, especially for bulk type products. These products will face the severest competition against the imported cheese after the merits of Tariff Quotas (T/Qs) are finished. Therefore, the author intends to give a warning to these natural cheese manufacturers for them to prepare for and successfully cope with the competition by positively developing new products in the alternative segment in the natural cheese category. Their countermeasures for the competition are proposed to be directed towards exploiting new businesses so that the whole Japanese cheese market can be expanded, rather than towards cutting prices to take the share from imported products in a zero-sum game. The author thinks sharing the merits of the EPAs among all stakeholders in the

supply chain including those in overseas countries is important to ensure the stable and sustainable long-term growth of the Japanese cheese market.

Notes: ^a The European Commission is the European Union's executive arm and it publishes Milk Market Observatory, which provides data about the main importers of cheese (excluding United Kingdom) during the past 5 years as shown in **Table 1**:

Table 1 Major cheese importers

Unit: 1.000 MT

	2015	2016	2017	2018	2019
Japan	249	258	273	286	303
Russia	209	223	226	250	273
EU	187	195	191	197	212

Source: Data sent to the author via email from Milk Market Observatory.

- Japan-Australia Economic Partnership Agreement (hereafter 'J-A EPA', effective 15 January, 2015)
- Comprehensive and Progressive Agreement for the Trans-Pacific Partnership (hereafter 'TPP11', effective 30 December, 2018)
- Japan-European Union Economic Partnership Agreement (hereafter 'J-EU EPA', effective 1 February, 2019)
- Japan-US Trade Agreement (hereafter 'J-US TA', effective 1 January, 2020)
 In this paper, above four major international trade agreements are sometimes put together and referred to as 'EPAs' and the countries concerned are referred to as 'EPA countries' for convenience

Chapter 1 Historical background of cheese in Japan and current situations of the Japanese cheese industry

1) Historical background of cheese in Japan

It may be surprising for some people, but Japan has a long history as far as cheese-like products are concerned. According to 'History of Cheese' by the Japan Dairy Industry Association (JDIA), a naturalised Japanese from the Korean peninsula brought milking technology in around A.D. 560 and the first cheese-like product was named 'So', which was manufactured by boiling milk, skimming the

^b The four major international trade agreements are as follows:

surface film and then coagulating it. 'So' was presented to the Emperor by his descendant in A.D. 645 and became popular among aristocracies as a 'perpetual youth and longevity medicine'. Moreover, it appeared in various imperial family ceremonies until around 1240. Then as the power moved from aristocracies to warriors, 'So' was on its way out.

JDIA also mentioned in the same book the next cheese-like product was named 'Haku-gyu-raku' as 'nutritious and performance-enhancing food' in the 18th century when the 8th Tokugawa Shogunate Yoshimune promoted dairying and imported three white cows (Haku-gyu) from India, the number of which increased to 70 in 60 years time. 'Haku-gyu-raku' was manufactured by boiling white cow's milk, stirring, adding sugar and drying and rounding it like dumplings.

According to 'Japanese Cheese History' by MEGMILK SNOW BRAND Co., Ltd., the first 'cheese' of current definition was manufactured in 1875 on a trial basis in Hokkaido. Meanwhile, the first cheese on a commercial scale was manufactured in 1932 by a dairy cooperative, which is currently MEGMILK SNOW BRAND Co., Ltd. The consumption of processed cheese, whose bland flavour, rather than the sharp flavour of natural cheese, suited the Japanese palate, started to pick up in the 1960s, especially after the Tokyo Olympics in 1964. From around 1975, natural cheese consumption also started to increase, as pizza and cheesecake became popular. Various Gouda type natural shredded cheeses with good stretchability after melting were mainly used for the former and natural cream cheese was used as the raw material for the latter. In 1988, natural cheese consumption quantity exceeded that of processed cheese for the first time in history, according to (*) Ministry of Agriculture, Forestry and Fisheries' statistics.

Remarks: (*) Hereafter abbreviated as MAFF.

2) Current situations of the Japanese cheese industry

While MAFF has been taking measures to promote the domestic natural cheese production with subsidies, total production quantity has not increased recently, as presented in **Table 2**.

Table 2 Domestic natural cheese production

Unit: Metric ton

^a Fiscal Year	2015	2016	2017	2018	2019
Total production quantity	45,988	47,314	45,412	45,384	44,396
Of which for processed cheese manufacturing	24,174	23,355	21,785	20,851	19,401
For direct consumption	21,814	23,959	23,727	24,533	24,995

Source: MAFF, Cheese supply-demand table

Note: ^a Fiscal Year refers to the period from April to March of the following year.

Hereunder, Fiscal Year and Calendar Year are abbreviated as FY and CY, respectively.

<u>Table 2</u> shows a downward trend of domestic natural cheese for processed cheese manufacturing and an upward trend for direct consumption. The author believes that these trends will continue in the future due to the following reasons:

- A) The merit of the Tariff Quota ('T/Q') system (tie-in arrangement of 1 domestic cheese and 2.5 imported duty-free cheese for processed cheese manufacturing, to be discussed in details in Chapter 3-3 Tariff Quota system) is almost finished as the tariff rate for Cheddar and Gouda type cheeses, 24.2% as of this writing, will be phased out in 2033 under EPAs.
- B) **J-A EPA** has 1:3.5 **EPA T/Q** for processed cheese manufacturing, within the **tariff rate quota** quantities (see **Chapter 4-1 A)**). This EPA T/Q is still effective but will lose its effectiveness in a few years when the relevant tariff rate comes down further under other EPAs, unless the domestic natural cheese prices come down to meet the competition (see **Chapter 3, 3-C)**, i).
- C) The same can be said regarding the 1:3.5 EPA T/Q for shred cheese manufacturing under **J-A EPA** and **TPP11**.
- D) The situations in (B) and (C) mean that less domestic natural cheese will be required for both processed cheese and shred cheese manufacturing in the near future.

The quantities of various domestic natural cheese production are not available statistically, but the author conjectures from various data that Gouda, Cheddar, Camembert, Mozzarella and Cream cheeses are the five major varieties, whereas Gouda and Cheddar are the main ingredients for processed cheese and shred cheese manufacturing.

Regionally, Hokkaido, the northern island, is the major dairy area where, volume-wise, most of the domestic natural cheeses are manufactured.

However, the recent trend is that the number of the so-called 'Cheese studio' is increasing in Japan, as various types of natural cheeses become popular, as shown in **Table 3**.

Table 3 Number of cheese studios in Japan (Excluding big dairy companies)

FY	2015	2016	2017	2018	2019
Total No.	259	284	306	319	323
of which in Hokkaido	128	130	146	151	_

Source: MAFF

Although the quantity of cheese each studio manufactures is small, they use local milk and manufacture high-quality natural cheeses. Moreover, some of them have won awards and prizes in overseas natural cheese contests in recent years. Furthermore, the number of cheese studios in Hokkaido is less than half of the total, which means so many cheese studios exist in other areas in

Japan as well.

- E) As of this writing, the new COVID-19 pandemic has affected the Japanese cheese market in the following ways in the short term:
 - a. The demand for cheese has sharply declined from some institutional channels including restaurants and hotels as people tended to stay home, rather than eat out in fear of infection.
 - b. The demand for home-use cheese sold at supermarkets, etc., has been robust because more people started to eat and drink at home.
 - c. The demand for cheese from home-delivery pizza chains has been strong.
 - d. However, since the volume of cheese for institutional outlets excluding home-delivery pizza, etc. is larger than that for home use outlets (see <u>Table 8</u>) and the decline of the institutional outlets is so drastic, the overall cheese consumption is expected to decline temporarily.
 - e. COVID-19 pandemic has also affected the following issues:
 - According to industry sources, Australian and NZ suppliers/exporters who negotiate with Japanese importers on a 6-month basis finalised the cheese prices for July-December 2020 at several percentages lower than the previous 6 months due to overstock of cheese.
 - According to Japan Customs' import statistics, the total natural cheese quantity imported to Japan declined by 4.6% during January-October 2020 compared with the same period of the previous year.
 - If this trend continued during the rest of the year, the quantity of natural cheese imported to Japan would decline in CY 2020 from the previous year for the first time in 7 years.
 - f. As a result of the increased domestic milk production (*), more milk is directed to the storable natural cheese production, especially in Hokkaido, to avoid the dumping of perishable milk.
 Under such a situation, natural cheese stock is expected to increase.

Remarks: (*) Food and Agriculture Organization (FAO) reported in the June 2020 issue of Food Outlook as follows:

- 'In Japan, milk output is forecast to grow, underpinned by the support measures offered to farmers in an effort to manage excess milk supplies and stabilize prices. This is despite the fall in milk consumption in the first months of the year, following the Government's declaration of a state of emergency and closure of schools amid fears of COVID-19.'
- g. The above situation means the prices of block-type Gouda and Cheddar cheeses, which are mainly used as raw materials for processed and shred cheese manufacturing, must be lowered to dispose of the excess stock and compete against imported cheeses.
- F) In Japan, the milk prices for natural cheese manufacturing are fixed in the **FY** resulting from the negotiations between dairy farmers' organizations (10 designated regional dairy farmers'

organizations) and cheese manufacturers in the same regions. Therefore, milk prices vary from region to region, but Hokuren's milk price for cheese, which is approximately \(\frac{\pmathbf{7}}{3}\)/kg applicable during FY 2020 in Hokkaido, can be a benchmark price in other regions. The milk prices are set by usage; the highest price is for drinking use, followed by fermented milk (e.g. yoghurt), fresh cream, dairy products other than cheese and then the lowest price is for cheese use. However, even when cheese received the lowest milk price, it is still very high compared with the major dairy countries' milk prices, which explains about the high cost of natural cheese manufactured in Japan. Table 4 shows the international comparison of milk prices of major dairy countries.

Table 4 Milk prices of major dairy countries

Country	Milk price in local currency	Source	Ex. rate 17 December, 2020	Equivalent to US cents/kg
USA	US\$18.10/100 pounds	USDA Agricultural prices	_	39.9
EU-27 Average	€32.66/100 kgs	ZMB, European Commission	1.2190	39.8
Australia	A\$6.64/kg Milk solid ^a	Dairy Australia	0.7573	38.7
New Zealand	NZ\$6.35/kg Milk solid ^a	Dairy NZ	0.7110	34.7
Japan	Yen73/kg	Hokuren	Yen103.44	70.6

Note: ^a Australia and NZ prices are on a milk solid basis, so the author divided these prices by 13 to obtain 'per kg of milk prices' for convenience as the average solid in milk is approximately 13%.

G) The total maximum subsidy for milk of \(\frac{\pmax}{25.85/kg}\) (approximately 27 US cents) is paid to the dairy farmers in FY 2020 who supply milk to cheese manufacturers, under the names of domestic natural cheese production promotional bounty (approximately 16 US cents) and milk producers' subsidy (approximately 11 US cents) as a part of the MAFF's dairy support programme.

Chapter 2 Characteristics and analysis of the Japanese Cheese Market

1) Characteristics of the Japanese cheese market

A) One of the unique characteristics of the Japanese cheese market is the existence of a large share of processed cheese, which still takes nearly 40% of total cheese consumption of 358,229 MT in FY 2019 (Source: MAFF's Cheese supply-demand table). Gouda and Cheddar flavours are popular for processed cheese. The competition for developing higher quality and tastier processed cheese is keen in Japan. Hence, the quality and specifications of raw material natural cheeses are critical. A president of a non-dairy processed cheese manufacturer once said the vision of his company was to develop processed cheese, which is superior to and tastier than natural cheese.

B) <u>Table 5</u> shows breakdown of home-use processed cheese by type in FY 2019.

Table 5 Home-use processed cheese consumption quantities by type (FY 2019)

Slice	31,900 MT
^a Baby	19,800 MT
^b Portion	12,200 MT
^c Block	4,100 MT
^d Candy	2,100 MT
Stick	400 MT
^e Others	1,800 MT
Total	72,300 MT

The above quantities were estimated by Teiin-Shokuryo-Shimbun, an industry paper, after surveying with the processed cheese manufacturers.

Notes: ^a This is not cheese for babies but it is a small piece of cheese (usually 12-15 g) eaten as a snack food.

- ^b Mainly 6 pieces in a round carton, named '6P cheese', etc.
- ^c A block of processed cheese in a carton, usually 148-400 g per block. Nearly 90% of this type is pre-cut type that a small piece from a block can be taken by fingers.
- ^d Round candy shape wrapped individually.
- ^e Animal-shaped fancy-type processed cheese for children, etc.
- C) The processed cheese for institutional use, which holds about 45% share of the total processed cheese consumption (see **Table 8**), is manufactured to end users' required specifications. For example, some end users in bakery and snack segments, etc., require processed cheese that does not melt in their production flow where certain levels of heat are applied. Some manufacturers have developed the so-called 'un-melting type' processed cheese of various shapes and sizes for institutional users. Another example is processed cheese with special functionality developed by a snack manufacturer many years ago to suit their product of "cheese sandwiched between fish (cod, etc.) sheets" that can be distributed in normal temperature without refrigeration.
- D) Another characteristic of Japanese cheese market is that the manufacturers are largely dependent on imported natural cheese due to the limited supply and high price of domestic natural cheese, while the total cheese market has been growing steadily. This trend is expected to strengthen in the future as more proportion of domestic milk is expected to be directed to the short shelf life products such as fresh drinking milk and fresh cream, which are not so suitable for international

trade (less competition against imported products) than to cheese in the medium to long term.

Figure 1 shows the movement of natural cheese and processed cheese quantities imported to Japan during the past 30 years. Meanwhile, Figure 2 shows the international comparison of per capita cheese consumption. Even though Japanese cheese consumption has been growing steadily, the difference in per capita consumption is still huge compared with the major Western countries. The author believes that Japanese per capita cheese consumption still has a room for growth and that the difference will be narrowed to some extent in the future.

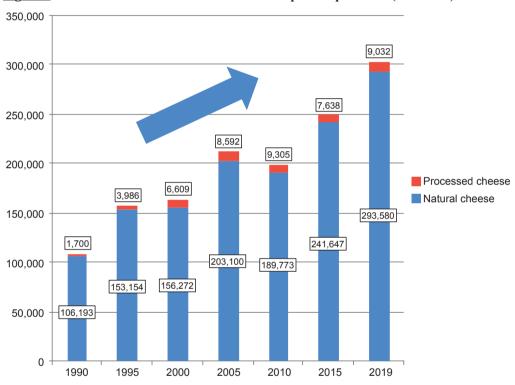


Figure 1 Natural Cheese and Processed Cheese imported quantities (Unit: MT)

Source: Japan Customs, Import Statistics

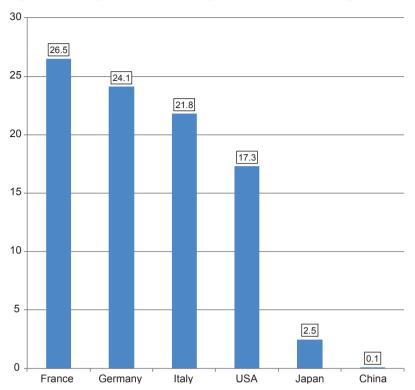


Figure 2 Per capita annual consumption of Cheese (Unit: Kg)

Source: International Dairy Federation Bulletin 2019

2) Analysis of the Japanese cheese market

<u>Figure 3</u> shows the **Japanese cheese consumption movement** during the past 30 years. The upward trend of total Japanese cheese consumption quantity is obvious and the natural cheese consumption is growing faster than that of the processed cheese.

<u>Table 6</u> represents the <u>Japanese natural cheese imports</u> during CY 2019. Australia, <u>New Zealand</u> and <u>USA</u> are the top 3 supplying countries, but <u>Australia</u> who has been the largest supplier to Japan for many years, has seen a downward trend recently due to the declining milk production caused by drought, etc., whereas New Zealand and the USA are increasing their shares.

The 'EU Total' quantity of 100,597 MT shows an 8.9% increase from the previous year, which is higher than the total increase of 6.3%. It is likely that the lower tariff rates under J-EU EPA that started in February 2019 contributed to this growth.

Meanwhile **Holland** is the no. one supplier among the EU countries, followed by **Germany** and **Denmark**.

Ireland has been steadily increasing the quantities in recent years and became the fourth-largest supplier in the EU in 2019. (Ireland then kept the highest growth rate among the major supplying

countries during January-October, 2020 and became the third largest-supplier in the EU.)

UK 446 MT, which is a part of 'Other EU Total 1,953 MT' will continue to have favourable tariff rates under J-EU EPA during the transitional period (i.e. until December 2020). Lastly, **Argentine** 4,741 MT, which ranks first in the 'Other non-EU countries Total 5,881 MT' has been increasingly disadvantaged as the gap between WTO and EPAs' tariff rates widens, because there is no EPA between Japan and Argentina at this moment.

<u>Table 7</u> represents Japanese processed cheese imports during CY 2019.

Denmark is the biggest 'Powdered processed cheese' supplier.

France is by far the biggest 'Other processed cheese' supplier, with cream cheese in consumer packages and some in institutional cartons being the largest in quantity; these products are imported to Japan as processed cheese, instead of natural cheese.

The total processed cheese import quantity has been stable in recent years at around 9,000 MT.

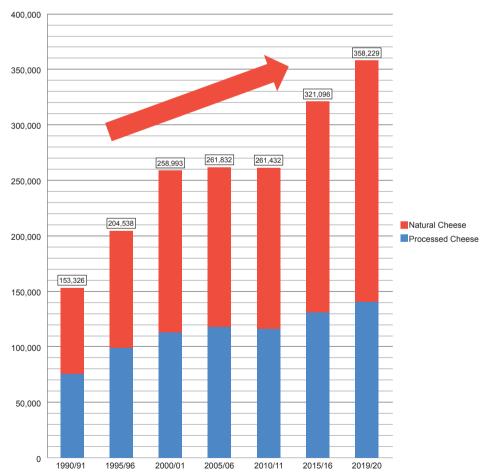


Figure 3 Japanese Cheese Consumption Movement (Unit: MT)

Source: MAFF Cheese Supply Demand Table on FY basis

Table 6 Natural Cheese Imports Jan-Dec 2019

Unit: MT, %: Comparison with Jan-Dec 2018

Country	T/Q (*1)	%	Fresh (*2)	%	Powder	%	Blue- veined	%	Others (*3)	%	Total	%
Australia	7,769	57.2	51,008	109.2	0.9	56.6	0	0	24,053	106.2	82,831	99.9
New Zealand	19,550	92.5	18,670	116	0	0	0	0	29,626	118.6	67,846	109.1
USA	1,770	93.4	13,962	119.1	1,999	101.4	25	52.5	18,670	107.8	36,425	110.6
Holland	146	28.7	0	0	5	156	0	0	33,210	112.4	33,361	110.9
Germany	1,256	82.4	1,271	37.7	0	0	53	160.5	16,565	125.1	19,145	105.4
Denmark	82	18.4	2,743	74.9	783	107.1	285	104.2	11,732	100.4	15,625	93
Ireland	2,872	120.3	1	∞	0	0	0	0	8,563	120.8	11,436	120.7
Italy	19	78.4	7,033	116.1	698	142.2	669	107.4	3,009	103.6	11,427	113.2
France	139	77.6	1,600	109.4	0	0	194	109.8	2,720	111.3	4,653	109.2
Finland	0	0	0	0	0	0	0	0	2,997	209.3	2,997	209.3
Other EU	92	170.3	508	72	0	0	28	109.8	1,324	101.1	1,953	92.5
EU Total	4,606	89.9	13,156	86.1	1,486	121.4	1,229	108.7	80,120	115	100,597	108.9
Other non-EU countries	0	0	3,248	132.4	0	0	0	0	2,632	81.9	5,881	103.8
Total	33,695	80.7	100,044	108.5	3,485	109.0	1,254	106.4	155,102	112.5	293,580	106.3

- (*1) T/Q quantities are "Global Tariff Quota" (1:2.5) only & include 2,368 MT of "Fresh" cheese, while "EPA Tariff Quotas" (1:3.5) are included in the respective categories such as Others, Fresh etc.
- (*2) "Fresh" includes IQF Mozzarella, Mozzarella cheese, Cream cheese etc.
- (*3) "Others" includes cheese for shredding, processed cheese manufacturing, cutting and grating such as Cheddar, Gouda, Parmigiano Reggiano etc.

Table 7 Processed Cheese Imports Jan-Dec 2019

Unit: MT, %: Comparison with Jan-Dec 2018

Country	Powdered Processed Cheese	Other Processed Cheese	Total
Denmark	1,719 (96.2%)		1,719 (96.2%)
USA	200 (64.1%)		200 (64.1%)
Australia	49 (45.4%)		49 (45.4%)
France		6,818 (96.7%)	6,818 (96.7%)
Holland		120 (90.9%)	120 (90.9%)
Poland		79 (85.9%)	79 (85.9%)
Others	4 (133.3%)	43 (86.0%)	47 (116.2%)
Total	1,972 (89.3%)	7,060 (96.5%)	9,032 (94.8%)

Source: Japan Customs, Import statistics

<u>Table 8</u> represents the analysis of **Japanese cheese consumption structure** based on the information provided by the Japan Imported Cheese Promotion Association.

The total cheese consumption (imported and domestic cheese) is categorised into Home use and Institutional use and then natural cheese and processed cheese before the specific usages. The yield increase ratio applied in the figure is 16%, which is caused by the addition of water, emulsifier, etc. in manufacturing processed cheese from natural cheese.

<u>Tables 9-1 and 9-2</u> estimate the natural cheese consumption quantities by variety and outlet, excluding natural cheese for processed cheese manufacturing, which is based on (*) ALIC's comprehensive survey with cheese users. The breakdown by the variety and imported/domestic cheese estimated quantities are included in the tables.

Remarks: (*) ALIC - Agriculture and Livestock Industries Corporation is an incorporated administrative agency of MAFF.

<u>Table 10</u> shows the **typical cheese supply chain** of imported cheeses to Japan, from dairy farmers in overseas countries to consumers in Japan, arranged by the author. As mentioned in Introduction, the author's main focuses in this paper are cheese manufacturers/exporters in overseas countries and importers and cheese manufacturers in Japan in the whole supply chain.

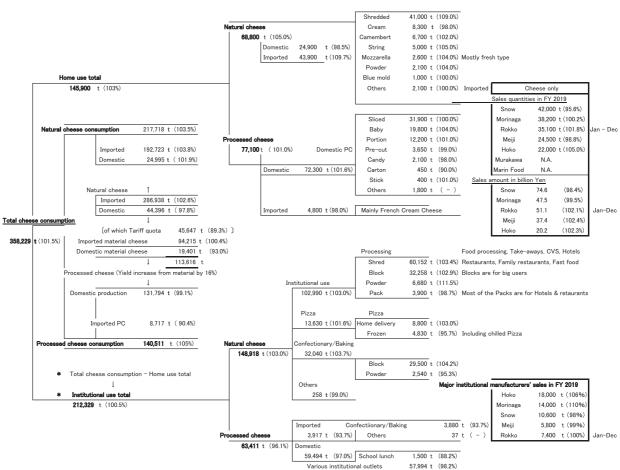
Table 8 Japanese cheese consumption structure

 (Estimate)
 Period:
 Apr. 2019 - Mar. 2020
 Unit: Tonne
 Oct-20

(% in brackets are comparison with the previous year)

Source: Japan Imported Cheese Promotion Association
(Translated and partly revised by the author)

Reference: MAFF Cheese Supply-Demand Table, Teiin Industry Newspaper



<u>Table 9-1</u> Natural Cheese Consumption Quantities by item and outlet (Estimate)

Period: FY 2018

Quantities: Direct consumption only - i.e. excluding raw materials for processed cheese

Source: Agriculture & Livestock Industries Corporation

Varieties	User companies	Quantity (MT)	of which/ imported	/domestic
	Dairy manufacturers	19,900	13,700	6,200
	Bakeries	3,600	3,100	500
Semi-hard Cheeses for shredding 107,100 MT (*1)	Confectionary	5,200	5,000	200
	Cooked foods	13,600	12,300	1,300
	Home-delivery pizza	15,100	14,900	200
(*1)	Restaurants/hotels	16,700	16,300	400
	Other institutional	1,100	1,100	0
	Retailers	31,900	29,700	2,200
Subtotal		107,100	96,100	11,000
Other hard/semi-	Confectionary	100	0	100
hard Cheeses	Cooked foods	100	100	0
6,600 MT	Restaurants/hotels	3,400	3,200	200
(*2)	Other institutional	100	0	100
(2)	Retailers	2,900	2,600	300
Subtotal		6,600	5,900	700
	Dairy manufacturers	1,100	900	200
	Bakeries	500	400	100
Ultra-hard	Confectionary	2,100	2,000	100
Cheeses	Cooked foods	1,100	1,000	100
9,200 MT	Home-delivery pizza	200	200	0
(*3)	Restaurants/hotels	1,800	1,700	100
	Other institutional	500	500	0
	Retailers	1,900	1,700	200
Subtotal		9,200	8,400	800
	Dairy manufacturers	200	100	100
Camembert	Cooked foods	100	100	0
Cheese	Home-delivery pizza	100	0	100
5,400 MT	Restaurants/hotels	200	100	100
	Retailers	4,800	800	4,000
Subtotal		5,400	1,100	4,300
	Dairy manufacturers	200	200	0
	Cooked foods	100	100	0
Blue Cheese	Restaurants/hotels	100	100	0
1,000 MT	Other institutional	100	100	0
	Retailers	500	500	0
Subtotal		1,000	1,000	0
~~~~~~	Dairy manufacturers	21,200	20,800	400
	Bakeries	5,700	5,400	300
	Confectionary	14,900	13,600	1,300
Cream Cheese	Cooked foods	15,500	15,200	300
71,000 MT	Home-delivery pizza	1,400	1,400	0
7 19000 1111	Restaurants/hotels	4,100	3,300	800
	Other institutional	800	700	100
	Retailers	7,400		1,200
Subtotal	Retailers	7,400	6,200 <b>66,600</b>	4,400

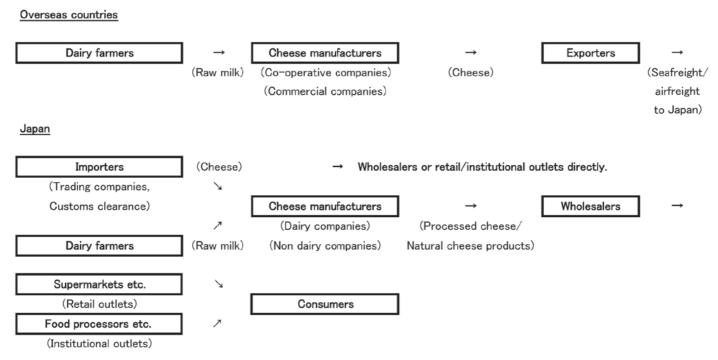
<u>Table 9-2</u> Natural Cheese Consumption Quantities by item and outlet (Estimate)

Varieties	User companies	Quantity (MT)	of which/ imported	/domestic
	Dairy manufacturers	100	0	100
E IM II	Bakeries	200	100	100
Fresh Mozzarella	Confectionary	700	0	700
Cheese 4,200 MT	Home-delivery pizza	1,000	300	700
(*4)	Restaurants/hotels	1,200	200	1,000
( 4)	Other institutional	200	0	200
	Retailers	800	100	700
Subtotal		4,200	700	3,500
	Dairy manufacturers	400	100	300
	Bakeries	200	100	100
Other Fresh	Confectionary	700	200	500
Cheeses	Cooked foods	2,100	2,000	100
13,000 MT	Home-delivery pizza	2,300	2,100	200
(*5)	Restaurants/hotels	1,200	800	400
	Other institutional	100	0	100
	Retailers	6,000	300	5,700
Subtotal		13,000	5,600	7,400
Others (*6) 500 MT	Retailers	500	400	100
Total 218,000MT		218,000	185,800	32,200

Remarks: (*1) Gouda, Cheddar, Block type Mozzarella etc.

- (*2) Gouda, Cheddar for hors d'oeuvre etc.
- (*3) Parmesan etc.
- (*4) Fresh Mozzarella packed in water
- (*5) Block type Mozzarella, Mascarpone, Cottage, Fromage blanc etc.
- (*6) Wash type cheeses etc.

**Table 10** Typical Cheese Supply Chain



- Remarks: 1) Some cheese manufactures in overseas countries do not use exporters & export their cheese directly to the importers in Japan.
  - 2) Some cheese manufacturers in Japan negotiate price/quantity/shipment etc. with overseas cheese manufacturers & either import directly from overseas manufacturers bypassing importers or ask importers to work as "agents" after all the terms of business are finalized.
  - 3) Some wholesalers in Japan negotiate price/quantity/shipment etc. of cheese in consumer packs with overseas cheese manufacturers & import directly from overseas manufacturers bypassing importers/cheese manufacturers.
  - 4) Some cheese manufacturers in Japan use their products for themselves and sell the remaining products to wholesalers and/or to retail/institutional outlets directly.

# Chapter 3 Japanese cheese import system

#### 1) Tariff rates for cheese

Historically, the Japanese dairy farming and dairy products industry had been highly protected and the domestic market had been closed against most of the low-cost dairy products from abroad. However, cheese was an exception and natural cheese import was liberalized as early as in 1951 with a 35% tariff rate and processed cheese import was liberalized in 1989 with a 40% tariff rate as a result of the agreement with the USA.

The natural cheese tariff rate was phased down during six years from FY 1995 to FY 2000 under the new WTO system and the current tariff rates are as per **Table 11**.

**Table 11 Natural cheese tariff rates** 

HS Code	Description	WTO Tariff Rate
0406.10	Fresh ^a un-ripened or uncured cheese, including whey cheese & curd - 020 ^b Individual Quick Frozen Mozzarella cheese - 090 Mozzarella, Cagliata, Cream cheese etc.	22.4% 29.8%
0406.20	- 200 Grated or powdered cheese (Parmesan etc.)	26.3%
0406.40	- 090 Blue-veined cheese & other cheese containing veins produced by Penicillium roqueforti	29.8%
0406.90	- 090 Other cheese (Cheddar, Gouda, Camembert etc.)	29.8%

Notes: ^a The definition of 'un-ripened or uncured' for Fresh cheese also indicates all the ripening type cheeses are in the category of 'Other cheese'.

Of the above items, zero tariff rate can be applied to natural cheese for processed cheese manufacturing under T/Q System (1:2.5) per <u>Table 12</u>.

Table 12 Natural cheese for processed cheese manufacturing under T/Q (1:2.5)

HS Code	Description	Temporary T/R
0406.10	- 010 Fresh cheese (Mozzarella, Cream cheese etc.)	Nil
0406.40	- 010 Blue veined cheese	Nil
0406.90	- 010 Other cheese (Cheddar, Gouda etc.)	Nil

^bThe following is the Customs' definition of IQF Mozzarella cheese:

^{&#}x27;A dry matter content, by weight, not exceeding 48%, chopped not exceeding 4 g per each, frozen, in immediate packings, of a content exceeding 5 kg.'

The tariff rates applicable to Processed Cheese are presented in **Table 13**:

Table 13 Processed cheese tariff rates

HS Code	Description	WTO Tariff Rate
0406.20	- 100 Powdered processed cheese	40.0%
0406.30	- 000 Other processed cheese	40.0%

Source for above Tables 11-13: Japan Customs 'Japan's Tariff Schedule as of October 2020'

Note: The lower tariff rates applicable under EPAs, to be discussed in Chapter 4, are separate from above **Tables 11-13**.

#### 2) Roles of Japanese 'agents' in the cheese business

- A) Some Japanese trading companies have Dairy Products 'Departments', 'Sections' or 'Teams' who deal with cheese as one of the major products. They play important roles as 'agents' (and distributors) of cheese, building bridges between overseas suppliers and Japanese users. In most cases of bulk-type cheese imports, when they conclude purchase contracts with overseas suppliers, they have back-to-back contracts with Japanese users. Depending on the circumstances, 'agents' can take risks and import some cheese without back-to-back contracts with the users and then sell the cheese to various users from their stocks gradually. They also try to maintain good relations with the Japanese user customers and overseas suppliers by providing the following services:
  - a. Negotiate and conclude cheese price negotiations with overseas suppliers on a spot or regular (say every three to six months) basis based on the users' requirements.
  - b. Provide information regarding overseas suppliers including new products development, milk intake situations, prospects for cheese supply-ability and expected price movements to the users.
  - c. Support communication between overseas suppliers and users including interpreting during the suppliers' visits to the customers.
  - d. Arrange and attend to the users' inspection of the cheese upon arrival and feedback the results to the overseas suppliers for future quality improvement.
  - e. Provide financing to the users according to the following example:
    - They purchase cheese from overseas suppliers with 30 days usance from the time of shipment.
    - Following users' acceptance of the quality of cheese as a result of the inspections on arrival, they start delivering cheese to the users 60-120 days (average 90 days) from the time of shipment, and each time they issue invoice to the users with 60 days' usance.
    - In other words, they pay the invoice amounts to overseas suppliers at 30 days and they receive

payments from the users at average 150 (90 plus 60) days from the time of shipment, providing 120 (150 minus 30) days financing to the users in the above case.

With such a system as above in place, 'agents' usually get their commissions from the users and not from the overseas suppliers. Hence, 'agents' are sometimes regarded as being on the users' side rather than on the suppliers' side, especially during the price negotiations.

- B) From the overseas suppliers' perspective, the merits of using Japanese trading companies are:
  - f. Basically, overseas suppliers do not have to pay any 'agents' commissions.
  - g. Selling a large quantity of cheese to the limited numbers of trading companies is more efficient rather than selling to the various users directly.
  - h. Most trading companies are financially strong and stable, therefore, credit risks in selling a large quantity of cheese to the trading companies at once are only little.
  - i. Communicating with trading companies that are well versed in international trade businesses is easier than communicating with users.
  - j. In the case of a quality claim of the commodity items in which a Japanese user A concluded that the arrived product is unusable for them, as a result of their inspection, it may be possible for Japanese user B to use it with some discount, depending on the contents of quality problems. Trading companies who supply to various users in usual business can facilitate such re-sales, if necessary.

Regarding the technical matters, however, overseas suppliers tend to prefer direct communication between their own and the users' technical staff, rather than through the trading companies.

#### 3) T/Q system

# A) Global T/Q (1:2.5) and EPA T/Q (1:3.5) for <u>processed cheese manufacturing:</u> tie-in with domestic natural cheese

To protect and to promote Japanese natural cheese production, T/Q system has been introduced in which a processed cheese manufacturer can get 2.5 duty free T/Q for imported natural cheese against the use of 1 domestic natural cheese for manufacturing processed cheese. This T/Q is now called 'global T/Q' as against 'EPA T/Q' that is available only in J-A EPA, which has the special ratio of 1 (domestic):3.5 (imported, duty free) for processed cheese manufacturing.

The costs of these T/Qs and non-T/Q (100% imported cheese) cases can be compared as follows: For simplicity, all the additional costs to be incurred in Japan (i.e. landing, delivery, storage and interest costs) are excluded in the calculations below.

Case A ('global T/Q' of 1:2.5 is used—no import duty)

Case B (J-A 'EPA T/Q' of 1:3.5 is used—no import duty)

Case C (100% imported cheese ex EPA countries–24.2% tariff rate)

Case D (100% imported cheese ex non-EPA countries–29.8% tariff rate)

The following assumptions are proposed:

- a. Imported cheese invoice price: US\$4,200 per metric ton (PMT) CIF Japan main ports
- b. Exchange rate: \\ \pm\$105/US\\$
- c. Domestic Cheddar cheese price: \(\frac{4}{9}\)900,000 PMT

Note: The calculated cost comparison depends much on the above three variable factors.

The cost comparison on the above assumptions is as follows:

Case A ( $\$900,000 \times 1 + US\$4,200 \times \$105 \times 2.5$ )/3.5 = \$572,143 PMT

Case B ( $\$900,000 \times 1 + US\$4,200 \times \$105 \times 3.5$ )/4.5 = \$543,000 PMT

Case C US\$4,200 x  $\pm$ 105 x 1.242 (24.2% tariff rate) =  $\pm$ 547,722 PMT

Case D US\$4,200 x  $\pm$ 105 x 1.298 (29.8% tariff rate) =  $\pm$ 572,418 PMT

d. The result for processed cheese manufacturing showed that Case B (1:3.5 T/Q) is the most cost-competitive, followed by Case C (EPA countries at 24.2% tariff rate), Case A (1:2.5 T/Q) and then Case D (non-EPA countries at 29.8% tariff rate).

#### B) EPA T/Os (1:3.5) for shred cheese manufacturing: tie-in with domestic natural cheese

There is no 'global T/Q (1:2.5)' for shred cheese manufacturing, so the cost comparison is between 'EPA T/Qs (1:3.5)' available under **J-A EPA**, **TPP11** (below Case E) and non-T/Q cases (below Cases F and G) as follows:

Case E 'EPA T/Q (1:3.5)' is used - no import duty) under J-A EPA (Other cheese) and TPP11 (Mozzarella)

The cost is the same as above Case B –  $\pm 543,000$  PMT

Case F (100% imported cheese ex EPA countries–24.2% tariff rate)

The cost is the same as above Case C - \$547,722 PMT

Case G (100% imported cheese ex non-EPA countries–29.8% tariff rate)

The cost is the same as above Case D – \$572,418 PMT

e. The result for shred cheese manufacturing showed that Case E (1:3.5 T/Q) is the most cost-competitive followed by Case F and then Case G.

#### C) Inquiries into the cost comparison results

Upon examination of the above cost comparisons, it can be said that:

f. The 'global T/Q' of 1:2.5 for processed cheese manufacturing (Case A) is barely competitive against 100% import from non-EPA countries (Case D) but it has lost its competitiveness on above assumptions against 100% import from EPA countries (Case C), as the lower tariff rate

- of 24.2% under EPAs is applied to Case C.
- g. The 'EPA T/Q' of 1:3.5 for process cheese manufacturing (Case B) is the most cost-competitive option among all cases. However, on above assumptions, the advantage of the 'EPA T/Q' of 1:3.5 will disappear in FY 2021 when the tariff rates for 'Other cheese' (Cheddar, Gouda, etc.) will be reduced to 22.3% under TPP11 and J-US TA and 22.4% under J-EU EPA in accordance with the respective tariff rate reduction schedules. Therefore, Case C will be the most competitive option in the future.
- h. The 'EPA T/Qs' of 1:3.5 for shred cheese manufacturing (Case E) are still competitive on above assumptions against 100% imported cheese ex EPA countries (Case F) and ex non-EPA countries (Case G). However, the scarce supply of domestic natural cheese for shred cheese manufacturing makes it difficult for shred cheese manufacturers to use the 'EPA T/Qs'. Also, on above assumptions, the advantage of the 'EPA T/Qs' of 1:3.5 will disappear in FY 2021 in the same manner as in above g. for processed cheese manufacturing. Therefore, Case F will be the most competitive option in the future.
- i. To summarize, both in processing and shredding, 100% imported cheese users (Case C and Case F, even though both are second in rankings now) will have advantages over domestic cheese users, even after taking into account the 'EPAT/Qs (1:3.5)' and will be in the most cost-competitive position in the future.

The cost comparisons as of this writing can be summarized as follows:

Table 14 Cost comparison of natural cheese for processed cheese manufacturing

	Domestic/Imported Cheese ratio	Relevant EPAs	Example of export country	Tariff rate	Cost comparison (Lowest 1, highest 4)
Case A	1:2.5 (Global T/Q)	^a NA	Any country	Nil	3
Case B	1:3.5 (EPA T/Q)	J-A EPA	Australia	Nil	1
Case C	100% imported	J-US T/A	USA	24.2%	2
Case D	100% imported	^a NA	Argentina	29.8%	4

Table 15 Cost comparison of natural cheese for shred cheese manufacturing

	Domestic/Imported Cheese ratio	Relevant EPAs	Example of export country	Tariff rate	Cost comparison (Lowest 1, highest 3)
Case E	1:3.5 (EPA T/Q)	TPP 11	New Zealand	Nil	1
Case F	100% imported	J-EU EPA	Holland	24.2%	2
Case G	100% imported	^a NA	Argentina	29.8%	3

Notes: a NA means 'Not Applicable'.

- The cost comparison of cheese for shredding with IQF Mozzarella can be found in Chapter 5.

#### 4) Pre-approval system of Japan Customs

There are some 'delicate' items in dairy products including cheese regarding the importation to Japan. One example is Middle Fat Cream Cheese, the fat content of which is usually between 53% and 58%. The product is mainly used as a raw material of ice cream, milk-based drinks, soup, compound cream, among others. Most of the importers of this product use the pre-approval system to obtain some assurance from the Customs in advance that the product can be classified and cleared as natural cream cheese in the Fresh cheese category. They inquire about the products in writing with the required data/documents and obtain the answers from the Customs also in writing, which are effective for 3 years. The Customs sometimes conduct tests on the arrival of the products to Japan to check if the shipped products fall into the category of natural cream cheese.

# Chapter 4 Contents of the four major international agreements regarding cheese 1) 'J-A EPA' (Effective date: 15 January, 2015)

It is J-A EPA's 7th year as of this writing(*). The close personal relationship between Australian Prime Minister Mr Abbott and Japanese counterpart Mr Abe was said to have contributed in materializing J-A EPA as early as in 2015. J-A EPA also primed the pump for the negotiations of other EPAs such as TPP11, J-EU EPA and J-US TA. The contents of J-A EPA regarding cheese are as follows:

# A) (**) Tariff Rate Quota (TRQ) for raw material natural cheese for processed cheese manufacturing (1:3.5, tie-in with domestic natural cheese, in-quota duty-free)

As shown in <u>Table 16</u>, the TRQ quantity increases from the initial year's 4,000 MT to 20,000 MT in 20 years.

Applicable HS code: 0406.10.090, 0406.40.090 and 0406.90.090 (WTO 29.8%)

- Remarks: (*) Since FY starts from April, the first year was only two and a half months until 31 March and second year started from 1 April, 2015.
  - (**) TRQs allow for one of the preferences mentioned below within limits of an annual import quantity (being the quota level) of the relevant goods.
    - Immediate liberalization
    - Duty elimination spread over a period
    - Duty reduction spread over a period

(Source: EU-Japan EPA FACT SHEET)

Table 16		<b>Duty-free TRQ quantity</b>
From April 2020	7th year	8,900 MT
From April 2021	8th year	9,700 MT
From April 2022	9th year	10,500 MT
From April 2023	10th year	11,300 MT
From April 2024	11th year	12,100 MT
From April 2025	12th year	12,900 MT
From April 2026	13th year	13,700 MT
From April 2027	14th year	14,500 MT
From April 2028	15th year	15,300 MT
From April 2029	16th year	16,100 MT
From April 2030	17th year	16,800 MT
From April 2031	18th year	17,600 MT
From April 2032	19th year	18,400 MT
From April 2033	20th year	19,200 MT
From April 2034	21st year	20,000 MT

The duty-free quantity of 20,000 MT will be maintained in 2035 onwards.

# B) TRQ for raw material natural cheese for shred cheese manufacturing (1:3.5)

As shown in <u>Table 17</u>, the TRQ quantity increases from the initial year's 1,000 MT to 5,000 MT in 10 years.

Applicable HS code: 0406.90.090 ('Other cheese', WTO 29.8%)

Table 17		Duty-free TRQ quantity
From April 2020	7th year	3,400 MT
From April 2021	8th year	3,800 MT
From April 2022	9th year	4,200 MT
From April 2023	10th year	4,600 MT
From April 2024	11th year	5,000 MT

The duty-free quantity of 5,000 MT will be maintained in 2025 onwards.

### C) TRQ for processed cheese, not grated or powdered

The TRQ quantity increases from the initial year's 50 MT to 100 MT and the tariff rate is halved in the next 10 years.

Applicable HS code: 0406.30.000 (WTO 40.0%)

Table 18		TRQ quantity	In-quota tariff rate
From April 2020	7th year	80 MT	27.3%
From April 2021	8th year	85 MT	25.5%
From April 2022	9th year	90 MT	23.6%
From April 2023	10th year	95 MT	21.8%
From April 2024	11th year	100 MT	20.0%

The quantity of 100 MT and tariff rate of 20% will be maintained from 2025 onwards.

#### D) TRQ for grated or powdered cheese

The T/Q quantity increases from the initial year's 200 MT to 1,000 MT and the tariff rate is halved in the next 10 years.

Applicable HS code: 0406.20.100 (processed cheese, WTO 40.0%)

0406.20.200 (natural cheese, WTO 26.3%)

Table 19		TRQ quantity	In-quota tariff rate
From April 2020	7th year	680 MT	18.0%
From April 2021	8th year	760 MT	16.8%
From April 2022	9th year	840 MT	15.6%
From April 2023	10th year	920 MT	14.4%
From April 2024	11th year	1,000MT	13.2%

The quantity of 1,000 MT and tariff rate of 13.2% will be maintained from 2025 onwards.

### E) Reduction of tariff rate for Blue-veined cheese (same as blue cheese)

The tariff rate is reduced by 20% in the next 10 years, as shown in **Table 20**.

Applicable HS code: 0406.40.090 (WTO 29.8%)

Table 20		Tariff rate
From April 2020	7th year	26.0%
From April 2021	8th year	25.4%
From April 2022	9th year	24.9%
From April 2023	10th year	24.3%
From April 2024	11th year	23.8%

The tariff rate of 23.8% will be maintained in 2025 onwards.

#### 2) 'TPP11' (Effective date: 30 December, 2018)

The original agreement of the **TPP** was reached by the 'P4 countries'—Brunei, Chile, Singapore and New Zealand in 2005 and then other countries including the USA & Japan joined later. The expanded TPP was signed by 12 countries in 2016. However, following the US's withdrawal from TPP in 2017, Japan took an initiative in the subsequent negotiations among the remaining 11 countries and **TPP11** took effect on 30 December 2018. The latter part of the history is summarized in the following article:

'During the Obama administration, which needed Japan's participation to expand the TPP in the face of China's growing global and regional economic influence, Japan incorporated the TPP into its growth strategy and committed itself to sustaining US leadership during TPP negotiations by making necessary concessions on both the international and domestic fronts. By contrast, the Trump administration, with its strong propensity for bilateral deals to counter China's bid for global economic hegemony with the TPP withdrawal urged Japan to change its reactive stance and take a proactive role in TPP11 negotiations.' (Terada, 2019)

The major cheese-exporting countries of TPP11 to Japan are Australia and New Zealand. (see <u>Table</u> 6)

The contents of TPP11 regarding cheese are as follows:

#### A) Cream Cheese (fat content less than 45%)

As shown in **Table 21**, the tariff rate will be eliminated in the 16th year.

**Table 21** Applicable HS Code: 0406-10-090 (WTO 29.8%)

		Tariff rate
From Apr 2020	3rd year	24.2%
From Apr 2021	4th year	22.3%
From Apr 2022	5th year	20.4%
From Apr 2023	6th year	18.6%
From Apr 2024	7th year	16.7%
From Apr 2025	8th year	14.9%
From Apr 2026	9th year	13.0%
From Apr 2027	10th year	11.1%
From Apr 2028	11th year	9.3%
From Apr 2029	12th year	7.4%
From Apr 2030	13th year	5.5%
From Apr 2031	14th year	3.7%
From Apr 2032	15th year	1.8%
From Apr 2033	16th year	0.0%

# B) 'Other cheese'- Cheddar Cheese, Gouda Cheese, etc. excluding Soft cheese (e.g. Camembert etc.)

The tariff rate will be eliminated in the 16th year according to <u>Table 22</u>.

Note: Block type Mozzarella may be included in this HS code instead of the Fresh Cheese under HS code 0406-10-090. (see **Chapter 5**)

**Table 22** Applicable HS Code: 0406-90-090 (WTO 29.8%)

		Tariff rate
From Apr 2020	3rd year	24.2%
From Apr 2021	4th year	22.3%
From Apr 2022	5th year	20.4%
From Apr 2023	6th year	18.6%
From Apr 2024	7th year	16.7%
From Apr 2025	8th year	14.9%
From Apr 2026	9th year	13.0%
From Apr 2027	10th year	11.1%
From Apr 2028	11th year	9.3%
From Apr 2029	12th year	7.4%
From Apr 2030	13th year	5.5%
From Apr 2031	14th year	3.7%
From Apr 2032	15th year	1.8%
From Apr 2033	16th year	0.0%

# C) Individual Quick Frozen (IQF) Mozzarella Cheese

The tariff rate will be eliminated in the 16th year according to <u>Table 23</u>.

<u>Table 23</u> Applicable HS Code: 0406-10-020 (WTO 22.4%)

		Tariff rate
From Apr 2020	3rd year	18.2%
From Apr 2021	4th year	16.8%
From Apr 2022	5th year	15.4%
From Apr 2023	6th year	14.0%
From Apr 2024	7th year	12.6%
From Apr 2025	8th year	11.2%
From Apr 2026	9th year	9.8%
From Apr 2027	10th year	8.4%
From Apr 2028	11th year	7.0%
From Apr 2029	12th year	5.6%
From Apr 2030	13th year	4.2%
From Apr 2031	14th year	2.8%
From Apr 2032	15th year	1.4%
From Apr 2033	16th year	0.0%

# D) Grated or Powdered Cheese

The tariff rate will be eliminated in the 16th year according to <u>Tables 24 and 25</u>.

Table 24 Applicable HS Code: 0406-20-100 (Processed cheese, WTO 40.0%)

		Tariff rate
From Apr 2020	3rd year	32.5%
From Apr 2021	4th year	30.0%
From Apr 2022	5th year	27.5%
From Apr 2023	6th year	25.0%
From Apr 2024	7th year	22.5%
From Apr 2025	8th year	20.0%
From Apr 2026	9th year	17.5%
From Apr 2027	10th year	15.0%
From Apr 2028	11th year	12.5%
From Apr 2029	12th year	10.0%
From Apr 2030	13th year	7.5%
From Apr 2031	14th year	5.0%
From Apr 2032	15th year	2.5%
From Apr 2033	16th year	0.0%

Table 25 Applicable HS Code: 0406-20-200 (Natural cheese, WTO 26.3%)

		Tariff rate
From Apr 2020	3rd year	21.3%
From Apr 2021	4th year	19.7%
From Apr 2022	5th year	18.0%
From Apr 2023	6th year	16.4%
From Apr 2024	7th year	14.7%
From Apr 2025	8th year	13.1%
From Apr 2026	9th year	11.5%
From Apr 2027	10th year	9.8%
From Apr 2028	11th year	8.2%
From Apr 2029	12th year	6.5%
From Apr 2030	13th year	4.9%
From Apr 2031	14th year	3.2%
From Apr 2032	15th year	1.6%
From Apr 2033	16th year	0.0%

# E) Cream Cheese (fat content 45% or more)

The tariff rate is reduced by 10% immediately according to <u>Table 26</u> and then maintained.

**Table 26** Applicable HS Code: 0406-10-090 (WTO 29.8%)

	Tariff rate
From Dec 2018	26.8%

# F) Blue Veined Cheese

The tariff rate is reduced by 50% over 11 years according to **Table 27**.

<u>Table 27</u> Applicable HS Code: 0406-40-090 (WTO 29.8%)

		Tariff rate
From Apr 2020	3rd year	25.7%
From Apr 2021	4th year	24.3%
From Apr 2022	5th year	23.0%
From Apr 2023	6th year	21.6%
From Apr 2024	7th year	20.3%
From Apr 2025	8th year	18.9%
From Apr 2026	9th year	17.5%
From Apr 2027	10th year	16.2%
From Apr 2028	11th year	14.9%

The tariff rate of 14.9% will be maintained from 2029 onwards.

#### G) Introduction of EPA T/Q (1:3.5) for Natural Cheese for shred cheese manufacturing

Applicable HS Code: 0406-10-090 (Mozzarella cheese, WTO 29.8%)

A shred cheese manufacturer can get 3.5 duty free T/Q for imported Fresh cheese

(Mozzarella) against the use of 1 domestic natural cheese for manufacturing shred cheese.

# H) Introduction of TRQ for Processed Cheese - Country Specific Quota according to Table 28

Countries: Australia and NZ

**Table 28** Applicable HS Code: 0406-30-000 (WTO 40.0%)

Period	Year	^a TRQ Quantity	In-quota tariff rate
From April 2020	3rd year	110 MT	29.0%
From April 2021	4th year	115 MT	25.4%
From April 2022	5th year	120 MT	21.8%
From April 2023	6th year	125 MT	18.1%
From April 2024	7th year	130 MT	14.5%
From April 2025	8th year	135 MT	10.9%
From April 2026	9th year	140 MT	7.2%
From April 2027	10th year	145 MT	3.6%
From April 2028	11th year	150 MT	0.0%

Note: ^a Above quantities are for Australia and NZ, respectively. The 11th year quantity of 150 MT and in-quota tariff rate of 0.0% will be maintained in 2029 onwards.

#### 3) 'J-EU EPA' (Effective date: 1 February, 2019)

Economy and Trade (Economy) reported the outline of **J-EU EPA** as follows:

'The EU-Japan Economic Partnership Agreement (EPA) entered into force on 1 February 2019. The free trade agreement between the two powerful economic regions, which represent approximately 640 million inhabitants and almost 30% of the global economic output, regulates the exchange of goods, services, investments, and new intellectual property. Both Japan and the EU have a collection of regulations whose harmonisation – additionally to the reduction of tariffs – is meant to facilitate trade.' (Jonas Rudsinske, 30 March 2019)

The contents of J-EU EPA regarding cheese are as follows:

# A) Introduction of TRQ for the following seven items:

- Middle fat cream cheese (Cream cheese fat content  $\ge 45\% 0406-10-090$ )
- a Mozzarella cheese (0406-10-090)
- Blue veined cheese (0406-40-090)

- Soft cheese (Camembert, Brie etc. 0406-90-090)
- IQF Mozzarella cheese (0406-10-020)
- Powdered processed cheese (0406-20-100)
- Other processed cheese (0406-30-000)

The TRQ quantity for the above total seven items will be increased from 20,000 MT in the 1st year to 31,000 MT in the 16th year (from April 2033), whereas the tariff rates within the TRQ quantity will gradually be reduced to zero during the same period.

Note: ^a Block-type Mozzarella may be included in the same category as Cheddar and Gouda, etc. (HS Code 0406-90-090) instead of Fresh cheese under 0406-10-090 (see **Chapter 5**). If all block-type Mozzarella is excluded from the TRQ quantity of up to 31,000 MT, leaving more room for remaining 6 items, it will be an advantage for the EU suppliers.

### B) The tariff rates for the following three items will be eliminated in the 16th year.

a. Cream Cheese (fat content less than 45%)

Applicable HS Code: 0406-10-090 (WTO 29.8%)

b. Other Cheese (Cheddar Cheese, Gouda Cheese etc.)

Applicable HS Code: 0406-90-090 (WTO 29.8%)

c. Grated or Powdered Cheese (WTO 26.3%)

Applicable HS Code: 0406-20-200 (Natural cheese)

Table 29 covers both above A) and B) with the tariff rate reduction schedules until 2033.

#### C) Geographical Indication (GI)

There are the following 26 EU cheese items subject to **geographical indication (GI)** protection in the J-EU EPA according to <u>Table 30</u>.

<b>Table 29</b> J-EU EPA - TRQ quantities and tariff	FY	2020 (3rd)	2021 (4th)	2022 (5th)	2023 (6th)	2024 (7th)
rate reduction schedules	TRQ quantity	21,200 MT	21,800 MT	22,500 MT	23,200 MT	23,900 MT
Item	WTO					
*IQF Mozzarella (0406-10-020)	22.4%	18.2%	16.8%	15.4%	14.0%	12.6%
*Mozzarella, *Cream cheese (fat≥45%), (0406-10-090) *Soft cheese (Camembert etc.) (0406-90-090) *Blue-veined cheese (0406-40-090) Cream cheese (fat content<45%) (0406-10-090) Other cheese (Cheddar, Gouda etc.) (0406-90-090)	29.8%	24.2%	22.4%	20.5%	18.6%	16.8%
Powdered natural cheese (0406-20-200)	26.3%	21.3%	19.7%	18.0%	16.4%	14.7%
*Powdered processed cheese (0406-20-100) *Other processed cheese (0406-30-000)	40.0%	32.5%	30.0%	27.5%	25.0%	22.5%

	FY	2025 (8th)	2026 (9th)	2027 (10th)	2028 (11th)	2029 (12th)
Item	TRQ quantity	24,600 MT	25,300 MT	26,100 MT	26,900 MT	27,700 MT
*IQF Mozzarella (0406-10-020)	22.4%	11.2%	9.8%	8.4%	7.0%	5.6%
*Mozzarella, *Cream cheese (fat≥45%), (0406-10-090) *Soft cheese (Camembert etc.) (0406-90-090) *Blue-veined cheese (0406-40-090) Cream cheese (fat<45%) (0406-10-090) Other cheese (Cheddar, Gouda etc.) (0406-90-090)	29.8%	14.9%	13.0%	11.2%	9.3%	7.5%
Powdered natural cheese (0406-20-200)	26.3%	13.1%	11.5%	9.8%	8.2%	6.5%
*Powdered processed cheese (0406-20-100) *Other processed cheese (0406-30-000)	40.0%	20.0%	17.5%	15.0%	12.5%	10.0%

	FY	2030 (13th)	2031 (14th)	2032 (15th)	2033 (16th)
Item	TRQ quantity	28,500 MT	29,300 MT	30,200 MT	31,000 MT
*IQF Mozzarella (0406-10-020)	22.4%	4.2%	2.8%	1.4%	0%
*Mozzarella, *Cream cheese (fat≥45%), (0406-10-090) *Soft cheese (Camembert etc.) (0406-90-090) *Blue-veined cheese (0406-40-090) Cream cheese (fat<45%) (0406-10-090) Other cheese (Cheddar, Gouda etc.) (0406-90-090)	29.8%	5.6%	3.7%	1.9%	0%
Powdered natural cheese (0406-20-200)	26.3%	4.9%	3.2%	1.6%	0%
*Powdered processed cheese (0406-20-100) *Other processed cheese (0406-30-000)	40.0%	7.5%	5.0%	2.5%	0%

Remarks: The 7 items in bold letters marked * are subject to TRQ quantities.

Nos. in the brackets in FY lines show the years after the effectuation of the J-EU EPA.

Table 30 EU Cheese items subject to GI

Country	GI Cheese Item	
Denmark (1)	Danablu	
France (6)	Brie de Meaux, <u>Camembert</u> de Normandie, <u>Comte, Emmental</u> de Savoie, <u>Reblochon/Reblochon de Savoie</u> , <u>Roquefort</u>	
Greece (1)	Feta	
Italy (10)	Asjiago, Fontina, Gorgonzola, <u>Grana Padano</u> , <u>Mozzarella</u> di Bufala Campana, Parmigiano Reggiano, <u>Pecorino Romano</u> , <u>Pecorino Toscano</u> , <u>Provolone</u> Valpadana, <u>Taleggio</u>	
Holland (2)	Edam Holland, Gouda Holland	
Portugal (1)	Queijo S. Jorge	
Spain (3)	Idiazabal, Mahon-Menorca, Queso Manchego	
United Kingdom (2)	West country Farmhouse Cheddar cheese, White Stilton cheese/Blue Stilton cheese	

Remarks: 1. A total of 13 items in italics can be cut and packed under these names for consumption in Japan until January, 2026.

- 2. Regarding the underlined 11 names and 'Parmesan' in relation to 'Parmigiano Reggiano', there is no problem in using these total 12 single names in Japan so far as they do not cause misapprehension or mix-up with the authentic products.
- 3. The UK's two items will be excluded from the above list on 1 January 2021 at the time of Brexit. However, the UK is expected to maintain GI for these two items as of this writing under Japan-UK EPA.

#### 4) 'J-US TA' – Effective date: 1 January, 2020

**J-US TA** was negotiated and agreed in a relatively short period of time based on the contents of old **TPP** before the US exited. The following article describes the background of this agreement.

'Over the time that has passed since the United States exited the TPP, the countries remaining in the free trade zone received significant advantages. For example, access to the Japanese market has become much easier for major agricultural exporters such as Australia, Canada and New Zealand. The Economic Partnership Agreement (EPA) between Japan and the EU entered into force in February 2019. This led to the situation when American manufacturers are already at a disadvantage, and it will not be easy for them to withstand the competition for the Japanese market, even if the new trade agreement enters into force in 2020.' (Chudinova, 2020)

The contents of J-US TA regarding cheese are the same as TPP11 except that there is no EPA T/Q for natural cheese for shred cheese manufacturing (1:3.5) in J-US TA (**Chapter 4**). Even though J-US TA started from January 2020 (compared with TPP11 from December, 2018), it was agreed that the same tariff rate as in TPP11 applies to each item/year under J-US TA, so the tariff rate reduction schedules

of the following items are the same as those of TPP11:

#### A) Items of which tariff rates will be eliminated

a. Cream Cheese (fat content less than 45%)

Applicable HS Code: 0406-10-090 (WTO 29.8%) according to **Table 21** 

b. 'Other cheese'- Cheddar Cheese, Gouda Cheese, etc. excluding

Soft cheese (Camembert, etc.)

Applicable HS Code: 0406-90-090 (WTO 29.8%) according to **Table 22** 

c. Individual Quick Frozen (IQF) Mozzarella Cheese

Applicable HS Code: 0406-10-020 (WTO 22.4%) according to **Table 23** 

d. Grated or Powdered Cheese

Applicable HS Code: 0406-20-100 (Processed cheese, WTO 40.0%) according to <u>Table 24</u> Applicable HS Code: 0406-20-200 (Natural cheese, WTO 26.3%) according to <u>Table 25</u>

#### B) Items of which tariff rates will be reduced

e. Cream Cheese (fat content 45% or more)

Applicable HS Code: 0406-10-090 (WTO 29.8%) according to <u>Table 26</u> 10% reduction immediately and then maintained.

f. Blue Veined Cheese

Applicable HS Code: 0406-40-090 (WTO 29.8%) according to <u>Table 27</u> 50% reduction over 11 years and then this figure is maintained.

C) The introduction of TRQ for Processed Cheese- Country Specific Quota (CSQ) for US Applicable HS Code: 0406-30-000 (WTO 40.0%) according to **Table 28** 

The same CSQ as in TPP11 for Australia and NZ will apply to the US under J-US TA.

### Chapter 5 Major cheese items under EPAs

### 1) Mozzarella Cheese

Traditionally, Mozzarella cheese (block type in cartons and consumer packs in water) had always cleared customs in Japan under 'Fresh cheese' category (see <u>Table 11</u>, HS Code: 0406-10-090). Since J-EU EPA covered this category with the tariff rate within the TRQ quantity being gradually reduced to zero in 2033 and other EPAs did not, it was originally assumed that EU countries would gradually increase their share. The assumption was that EU countries would dominate the Japanese imported Mozzarella cheese market, in the end. However, an argument suddenly arose from non-EU countries and their importing agents that their block type Mozzarella of 10 Kgs - 20 Kgs per carton with one-year shelf life should be regarded as 'Other cheese' (0406-90-090) same as Cheddar, Gouda, etc., rather than 'Fresh cheese' of short shelf life. The argument, the author heard, also included that

in some dairy-advanced countries, block-type Mozzarella is in the same category as Cheddar and Gouda cheeses in their export statistics. It seems the argument has proved a success and the Japanese importers are now clearing customs of block-type Mozzarella ex 'EPA countries' at 24.2% import duty from April 2020 as against WTO rate of 29.8%, after obtaining pre-approval (see Chapter 3) as 'Other cheese' (not 'Fresh cheese') from Japan Customs for each supplier's product. All the 'EPA countries' including the EU countries, can now take an advantage of lower tariff rate for block-type Mozzarella under TPP11, J-EU EPA and J-US TA as 'Other cheese' (HS Code 0406-90-090), while the advantage for EU countries is that the block type Mozzarella is materially excluded from the TRO quantity, leaving more room for other items in the TRQ quantity. Japan's import of Mozzarella ex EPA countries is expected to continue growing strongly, thanks to the above arrangement. However, since Mozzarella as 'Fresh cheese' is nominated as the base of EPA T/O (1:3.5) under TPP11, an import agent who obtained pre-approval of block-type Mozzarella as 'Other cheese' is presumably unable to use the same supplier's block type Mozzarella as 'Fresh cheese' to obtain the EPA T/Q for manufacturing shred cheese under TPP11. In the meantime, 'Fresh Mozzarella packed in water' with short shelf life remains as 'Fresh cheese', which means only EU countries' suppliers have a merit of tariff rate within TRO quantities being phased down to zero in 2033.

# 2) Cream cheese fat content less than 45%

This is the standard cream cheese. The merit of the tariff rate for this item to be reduced to zero under TPP11, J-EU EPA and J-US TA is also big for Japanese users as cream cheese is popular not only as a raw material for cheesecake but also for bakery, confectionery and other foods manufacturing. The reduced cost on behalf of users will contribute to the future expansion of the market not only through lowering the prices of finished products but also through the increased investments in R&D of the new products. The author wishes to discuss the importance of R&D further in **Chapter 6**.

#### 3) Cream cheese fat content 45% or more

This is the so-called Middle Fat Cream Cheese (MFCC). EU countries have an advantage with this item, as the tariff rate under J-EU EPA will gradually reduce to zero within TRQ quantity in April 2033 (see <u>Table 29</u>), whereas the tariff rate under TPP11 and J-US TA will stay at 26.8% (see <u>Table 26</u>) after the one-off immediate reduction. However, being a higher fat cheese item, MFCC competes against butter, the price of which will also be reduced in Japan due to the lowering tariff rate under J-EU EPA and TPP11. Therefore, EU suppliers' merit for MFCC in terms of prices will diminish to some extent due to the following situations:

- A) The tariff rate for butter within the TRQ quantity will be reduced from the initial year's '35% plus ¥290 per kg' to just '35%' in 2028 under both TPP11 and J-EU EPA.
- B) Under TPP11, the TRQ quantity for butter will be increased from the initial year's 39,341 MT

- (a 3,188 MT) to 45,898 MT (a 3,719 MT) in 2023 on a milk equivalent basis.
- C) Under J-EU EPA, the TRQ quantity for butter etc. (including skimmed milk powder, whole milk powder, buttermilk powder and sugared condensed milk), will be increased from the initial year's 12,857 MT (a 1,042 MT) to 15,000 MT (a 1,216 MT) in 2023 on milk equivalent basis.
  - Note: ^a The quantities in brackets in above B) and C) are calculated on the butter equivalent basis. The co-efficient for converting from milk to butter is 12.34.
- E) As the butter price in Japan decreases, MFCC's price is expected to be forced to meet the butter price on a fat equivalent basis. For this reason, the merit of MFCC import to Japan is expected to be smaller than it is now. However, the author believes the fat prices in Japan, even though they will be lowered to some extent, will remain comparatively higher than those of the major dairy countries. Therefore, the advantages of both exporting side (EU countries) and importing side (Japanese users) for 'cream cheese fat content 45% or more' will also remain after 2028.

#### 4) Individual Quick Frozen (IQF) Mozzarella Cheese

This is a special frozen Mozzarella cheese as the moisture content is minimum 52.0% (as against the standard block type Mozzarella of approximately 44.0%-47.0%) and there are other requirements for the weight of the shredded/diced piece (4 g or less) and packaging (more than 5 kgs) (see **Table 11**). In addition to lowering the tariff rate, 18.2% as of this writing, to be phased down to zero in April 2033, some users like big pizza chain shops, including the home-delivery, can enjoy the merit of purchasing directly from the import agent. This means they bypass the channel of shredders who otherwise add their cost of shredding and margin, thus cutting the intermediary costs in the supply chain. Therefore, the merits for the users are as follows:

- A) The delivered price of IQF Mozzarella to the pizza manufacturers is usually lower than the normal shredded cheese in chilled conditions manufactured from 10-20 Kgs block type cheeses in Japan.
- B) The frozen form is easier for some users to control the quality of the product than the chilled form before and during their production of pizza.

In the meantime, the demerits are:

- C) Due to the high moisture content of 52% or more, the flavour of this product is not strong enough for some users and additional standard shredded cheese or grated Parmesan, etc. is sometimes required for flavouring.
- D) The texture of IQF Mozzarella tends to be 'gummy' relatively quickly as the cheese cools down after melting.
- E) The large package size of 'more than 5 kgs' is not suitable for some small/medium institutional users and for home use.

However, the author understands the big users have know-how in their handling of this product and

can manage these issues in their production process.

The following import statistics in <u>Table 31</u> clearly show the increasing trend of this product recently, especially after J-US TA started in January 2020.

**Table 31** IQF Mozzarella Import Quantities

Country	2017	2018	2019	January-October 2020
USA	4,305 MT	4,821 MT	5,801 MT	7,099 MT
Italy	45 MT	12 MT	16 MT	8 MT
NZ	Nil	Nil	1 MT	30 MT
Total	4,350 MT (94.5%)	4,833 MT (111.1%)	5,818 MT (120.4%)	7,137 MT (147.7%)

Source: Japan Customs, Import statistics, CY basis

Note: The percentage figures in brackets show the comparison with the same period of previous years.

This category was established as a result of the USA's request who has been dominant in the market as above. It is unknown whether or not any other suppliers than the current ones will launch into this category as the tariff rate will be phased down to zero in 2033 under TPP11, J-EU EPA and J-US TA. However, the author thinks this is a promising item because of the following situations:

- a. In comparison with 'Other cheese', which is the main source of cheese for shredding, the tariff rate advantage for IQF Mozzarella remains until March 2033 under TPP11, J-EU EPA and J-US TA. (see <u>Table 29</u> for EU countries and <u>Tables 22 and 23</u> for other EPA countries)
- b. In addition to the tariff rate advantages, the net price of IQF Mozzarella before tariff is lower than that of 'Other cheese' to be shredded in Japan as per the following comparison:
  - Average imported price of IQF Mozzarella during the January-October 2020: ¥472.89/kg
  - Average imported price of 'Other cheese' during the January-October 2020: **¥449.85/kg** plus **¥100/kg** of shredding cost equals **¥549.85/kg**

(Source: Japan Customs, Import statistics)

While the average imported price of IQF Mozzarella is higher than that of 'Other cheese', the former is shredded and the latter is not. Therefore, the author added the cost of shredding and shredders' margins, etc., the total of which is roughly \\pm\$100/kg additional to the latter. Hence the final calculated price of 'Other cheese' for comparison is Yen 549.85/Kg, which is \\\pm\$76.96/kg higher than IQF Mozzarella of \\\\pm\$472.89/Kg.

c. In April 2033 onwards, the merit in above a. will disappear as the tariff rate for both items will be nil under TPP11, J-EU EPA and J-US TA but the merit in above b. will remain, not to mention EPA countries advantages over non-EPA countries whose tariff rates remain at 22.4% for IQF Mozzarella and 29.8% for 'Other cheese' (see Table 11).

## 5) Soft cheese and Fresh table cheese

Soft cheese includes ripening cheese such as Camembert, Brie, etc., whereas Fresh table cheese includes Cream cheese, Fresh Mozzarella packed in water, Mascarpone, Ricotta, Feta, Cottage, Fromage blanc, etc.

Traditionally, EU countries have been strong in most of these areas and this trend is expected to accelerate in the future. Except for Cream cheese, which is also covered by TPP11 and J-US TA, EU countries will keep advantages over other EPA and non-EPA countries regarding tariff rate of these items which will be gradually reduced to zero in 2033, while there is no such tariff rate reduction timetable and the tariff rate remains at 29.8% in all other EPAs. However, the author believes that the EU suppliers will face competition from the Japanese Soft cheese and Fresh table cheese manufactures. (see Chapter 6, 2), D) & E))

## 6) 'Other cheese' (Cheddar cheese, Gouda cheese, etc. excluding Soft cheese)

The merit of the tariff rate elimination for above items ex EPA countries is huge, especially for the big users-i.e. processed cheese and shred cheese manufacturers. Therefore, the author expects the import quantity of above items will continue to grow steadily in the future. In the meantime the non-dairy processed cheese and shred cheese manufacturers, who did not have enough access to domestic natural cheese to get the merit of 'Global T/Q (1:2.5)' and 'EPA T/Qs (1:3.5)', will be on an equal footing with the big dairy companies who manufacture domestic natural cheese for their own usage to use the 'Global T/Q' and 'EPA T/Qs'. The reason is that the merits of these T/Qs will disappear as the tariff rate for 'Other cheese' (Cheddar, Gouda, etc. without T/Q, 24.2% as of this writing) will be phased down to zero under TPP11, J-EU EPA and J-US TA in April 2033.

# Chapter 6 Outlook and Tasks for the future Japanese cheese market

# 1) Outlook for the imported cheese category

A) The author thinks suppliers of EPA countries will first focus more on the cheese items with which they have advantages over non-EPA countries' suppliers. Specifically, the suppliers will concentrate their efforts on the items marked 'O' and '\times' in <a href="Table 32">Table 32</a> that shows the merits of each EPA by item. The merits here mean advantages for overseas suppliers/exporters in the form of improved access to the Japanese cheese market and for Japanese importers/cheese manufacturers in the form of reduced tariff rates leading to the lower costs.

Table 32 Summary of EPAs' merits by item

	^a TRQ for processing	^a EPA T/Q for shredding	Mozzarella
J-A EPA	0	0	×
TPP 11	×	0	Ъ∕
J-EU EPA	×	×	0
J-US TA	×	×	₽

	Cream cheese (fat < 45%)	Cream cheese (fat ≥ 45%)	IQF Mozzarella	Cheddar / Gouda, etc.	Soft cheese
J-A EPA	×	×	×	×	×
TPP 11	0	Δ	0	0	×
J-EU EPA	0	0	0	0	0
J-US TA	0	Δ	0	0	×

	Processed cheese	Grated/powdered cheese	Blue veined cheese
J-A EPA	$\triangle$	$\triangle$	$\triangle$
TPP 11	¢ ()	0	$\triangle$
J-EU EPA	0	0	0
J-US TA	٥٥	0	Δ

Notes: O Big merit

△ Medium/Small merit

× No merit

- ^a EPA T/Qs of 1(domestic):3.5(imported, duty free)
- ^b See Chapter 5, 1) for block-type Mozzarella
- ^c Country-specific quotas for Australia/New Zealand/USA
- B) Another category of the suppliers' focus would be their advantages among the EPA countries. For example, J-EU EPA has 'O' in the following items in <u>Table 32</u>, but other suppliers do not have the same under J-A EPA, TPP11 and J-US TA.
  - a. Fresh Mozzarella packed in water
  - b. Cream cheese (fat  $\geq 45\%$ )
  - c. Soft cheese (Camembert, Brie etc.)
  - d. Blue veined cheese

The above items are all within the TRQ quantity of J-EU EPA, which will be increased to 31,000 MT in April 2033. Since block-type Mozzarella is excluded from the TRQ quantity, the author believes that EU suppliers have big advantages over other suppliers of EPA countries due to the

- large TRQ quantity left for the above items.
- C) The tariff rate reduction schedules for Cheddar, Gouda and block-type Mozzarella cheese, etc. are almost the same for all suppliers of EPA countries. These items have huge requirements as raw materials for processed cheese manufacturing, shred cheese manufacturing and other purposes. The author believes the requirements for these items will be the main driving force for the steady growth of overall imported cheese in the future.
- D) The situation of IQF Mozzarella was discussed in **Chapter 5-4**). The author expects USA suppliers' dominance will remain unchanged in the future, unless any competitors ex TPP11 and J-EU EPA countries launch in this category.
- E) Australian suppliers who are members of both J-A EPA and TPP11 will gradually weigh more on the latter, which has more merits than the former. However, J-A EPA will be reviewed soon under the agreement between the two governments, considering the changes that have taken place during the past 5 years. The author wishes to keep paying careful attention as to how the contents of J-A EPA will be reviewed and changed.
- F) From a comprehensive viewpoint, taking into account all the above mentioned points, the author opines that suppliers ex EU countries have the biggest potential to expand their cheese exports to Japan among the EPA countries. Historically, Australia and NZ have been the major suppliers to Japan, and the US has increased their share recently as a single third-largest supplier. However, total EU countries, which supplied more than 36% of all the natural and processed cheeses in 2019 (see <u>Tables 6 and 7</u>), are likely to expand their shares further in the future, provided that TRQ quantity of 21,200 MT as of this writing (see <u>Table 29</u>) is properly allocated to the Japanese users in need. Hence a win-win situation for both EU suppliers and Japanese manufacturers/consumers can be materialised.
- G) Non-EPA countries (see **Chapter 2-2**) are expected to continue losing their shares in the imported cheese category as the tariff rates for EPA countries will be reduced further. It will be more difficult for Non-EPA countries to compete against the EPA countries in terms of net duty-paid prices in the Japanese market. However, it is stiil possible for a Japanese cheese manufacturer to use global T/Q (1:25) for customs clearance of natural cheese ex. non-EPA countries (see **Table 14**).
- H) Japan has other EPA than the four major international agreements in which cheese is involved (i.e. with **Switzerland**). Even though the quantity is small in the whole imported cheese category, a few to several hundred tons p.a. of Emmental and other Swiss-type cheeses are imported to Japan under this EPA. The details are as follows:
  - a. Official name: Agreement on Free Trade and Economic Partnership between Japan and

#### **Swiss Confederation**

- b. Effective date: 1 September 2009
- c. TRQ quantity: Increased from initial year's 600 MT to 1,000 MT in the 11th year (FY 2019) and then maintained in FY 2020 onwards
- d. Applicable in-quota tariff rate: Phased down to 14.9% in the 6th year (FY 2014) and then maintained in FY 2015 onwards
- e. Applicable HS code: 0406.90.090 (WTO 29.8%)

The author expects Switzerland to maintain the current level of their export quantities to Japan under this agreement in the future.

- I) As of this writing, the following movements may affect the imported cheese market in the future:
  - a. According to some newspaper articles, the United States Trade Representative has received a growing pressure from the US Congress for an early 'phase two' agreement with Japan regarding J-US TA, so that the US suppliers will not be disadvantaged against the EU suppliers in 'dairy products' business in Japan. The author expects that the US will demand to Japan similar conditions for cheese to those in J-EU EPA.
  - b. The Japan-UK EPA was signed in October, 2020 for commencement from January 2021 after Brexit. The details of this EPA regarding cheese are not known as of this writing but the author's expectations are as follows:
    - The UK will continue to have the low tariff rates as EU countries for those items other than the seven items subject to TRQ quantity, which includes cream cheese fat content less than 45%, 'Other cheese' (Cheddar, Gouda, etc.) and Powdered natural cheese.
    - Regarding the seven items that are subject to TRQ quantity, the UK will continue to have the same tariff rates as EU countries, only if there is any unused TRQ quantity left by EU countries in each FY. The controversial **Stilton cheese** is included in the item of Blue-veined cheese (see **Table 29** for details).
  - c. Various news outlets reported that the UK would formally apply to join TPP11 in early 2021. The negotiations and procedures for the UK to join TPP11 are expected to take more time than those for Japan-UK EPA, which was based on the established J-EU EPA.

### 2) Outlook for the future Japanese cheese industry

- A) The Japanese cheese market will continue to grow steadily as the retail and institutional cheese prices come down, mainly due to the merits of the EPAs, so far as the Yen's exchange rate and international cheese prices remain at the current levels.
- B) Alternatively, the overall Japanese domestic natural cheese production is not expected to grow in the future due to the limited raw milk supply for cheese and keener competition with imported

- cheeses, especially in the category of bulk type cheese for processed cheese and shred cheese manufacturing.
- C) Above situations in A) and B) indicate the demand for imported cheese will be accelerated furthermore in the future.
- D) The author expects that Japanese natural cheese manufacturers will strategically focus more on the higher priced table cheeses including Camembert, Brie, Fresh Mozzarella packed in water rather than the lower priced bulk type raw material cheeses for processed cheese and shred cheese manufacturing, as the merits of EPA T/Qs (1 domestic: 3.5 imported; see **Chapter 3-2**) will phase out in a few to several years' time.
- E) These value-added table cheeses are expected to compete against the same category cheeses imported mainly from EU countries under the following situations:
  - Even though the EU suppliers can enjoy the merits of declining tariff rates to zero in 2033, the Japanese manufacturers are in a better position than EU suppliers in developing new products, which will tickle Japanese palate in terms of flavour, texture and which will be presented in more suitable packages and serving sizes for Japanese consumers.
  - The Japanese manufacturers can take advantage of shorter delivery time of the relatively short-shelf life products after production than that of the imported cheeses for which sea/air shipments to Japan are required with some additional time and costs.
  - According to a survey conducted by a big E-commerce company Rakuten, more than 80% of the
    Japanese consumers prefer the domestic cheese to the imported cheese, as the consumers feel
    more familiar to the cheese with 'place of origin' being physically closer to them. (Source:
    ALIC's 'Livestock Information', December 2019 Edition)
- F) Even if the Japanese table cheese manufacturers are successful in expanding their sales quantities in above situations in E), however, the author expects that it will only compensate for the reduced quantity of the bulk type raw material cheeses in above D) at best, which means the total domestic natural cheese production will not grow.
- G) Having said all the points in the above E), the author believes that Japanese manufacturers of natural cheese of all varieties will surely face the keener competition in prices with the imported cheeses of the same/similar varieties than they do now.
- H) From Japanese manufacturers' marketing strategy viewpoint, hands-on management involving consumers is critical for the value-added table cheese business. In this regard, Pariy (2019) discusses the following points in 'Consumer preferences formation in the cheese market under the new business conditions'.

### **Ouote:**

'In the face of increased competition in the cheese market, domestic production and sales entities are forced to rebuild their activities on the principles of classical marketing, which focuses all activities on the consumers. It is advisable to apply any marketing concept, according to which the purpose of businesses of the cheese market business entities is to determine the needs and demands of consumers to further meet them in more effective ways compared with competitors.'

'Consumer experience in the field of market research is seen as a combination of the physical performance of the company and the emotions that they cause. Changes in these indicators are given in certain accordance and are estimated by consumers intuitively in relation to their expectations of the effectiveness of the company at all "points of contact." The latter can be considered as a "consumer way".

They represent a series of aggregate events in which consumers interact with marketing organizations of the dairy industry and which, with its expectations, contribute to the motivation of consumers' preferences, encourage consumers to favor and promote the creation of a positive image in the eyes of other consumers.

In today's conditions, the attractiveness of cheese market operators, there are not formed solely through promotional measures. It is created largely in the "points of contact" with consumers. After all, their interaction with the subjects of the market brings some experience, on the basis of which their opinion is shaped by consumers. Thus, experience for consumers of a certain type of cheese and activities related to the forms and methods of selling these products is the primary source of information on both the quality of products and the quality of the operation of market operators in general.

The need for the formation of a stable positive experiment among consumers of cheese market operators is an important factor in the creation of competitive advantages. After all, the negative experience of consumers of cheese products will lead to their switching to the side of the competitor, while the positive experience will stimulate re-purchases and, finally, shape promising consumer preferences.

The opinion of consumers about the cheese market subjects, in which a certain type of cheese was purchased, directly affects their loyalty and promotion of this product and the quality of service in the process of buying and selling. Research by foreign scientists shows that 59% of consumers who interact with the brand on numerous channels cease to have a deal with him after acquiring only one negative experience and only one channel. In this connection, the formation of consumer experience and the management of relations with consumers of different types of cheese is a very important task for business entities in the milk processing and trading sectors.

The formation of positive consumer experience makes it possible to create a solid base of constant buyers of cheese products who are ready to buy more goods of the brand they like, even when its price is higher than that of its competitors and which will recommend this brand to its colleagues and acquaintances and will also help to create "a halo" to a consumer standard in the eyes of the environment. So, in the business entities of the cheese market, there is a need for the maintenance of these consumers.

In order not only to increase but also to maintain in the future consumers of cheese with positive experience, the sales activity of market players of the cheese market should shift the emphasis from product management to management of consumer relationships. At the same time, considerable attention should be paid to individual consumers.'

### **Unquote:**

- I) From another perspective, the segmentation of the market is an important and useful tool, which Pariy described in the same paper as 'the distribution of consumers into groups (segments), which are characterized by the relative homogeneity of demand, tastes, preferences or reaction to those or other types of marketing activities.'
  - In addition, **Pariy** discussed further as follows: 'Segmentation enables the cheese industry to concentrate benefits, provide specialization and concentration and thereby become more protected from competitors. As a result, improvements in financial and economic performance are achieved. After all, the subjects of the market of cheese have an objective basis to focus their activities on a more sophisticated meeting the needs of the selected target segment. Segmentation of the market can be carried out both in the groups of consumers and in other parameters, in particular for the parameters of the product regarding its price and quality.'
- J) MAFF said in the article 'Further Spreading the Appeal of Japanese Food to the World' (2016) in the website as follows:
  - 'MAFF has been making such efforts as promoting sales led by ministers, transmitting information via overseas media, organizing Japanese-food related events and improving the export environment in order to convey accurate information to the world about the appeal of Japanese food and food culture while proactively expanding exports of Japanese food.'
  - One of the main categories of food for export is dairy products, among which cheese is an important item. In this regard even though the quantity is still small, increasing trend of Japanese cheese export to the Asian countries, especially the unique high-quality processed cheese, is a good precursor to MAFF's strategy.

Following **Table 33** shows Japanese cheese exports during the past 5 years.

**Table 33** Japan's cheese export during the past 5 years

Item\CY	2016	2017	2018	2019	2020 Jan-Oct
Cream cheese, etc. (0406.10-000)	50 MT	88 MT	74 MT	58 MT	64 MT
Powdered cheese (0406.20-000)	_	1 MT	5 MT	6 MT	13 MT
Processed cheese (0406.30-000)	432 MT	517 MT	586 MT	479 MT	532 MT
Cheddar, Gouda, etc. (0406.90-000)	147 MT	143 MT	170 MT	200 MT	187 MT
Total	629 MT (113.7%)	749 MT (119.1%)	835 MT (111.5%)	743 MT (89.0%)	796 MT (133.8%)

Source: Japan Customs, Import statistics

Remarks: - The nine-digit figures in brackets below the cheese items show the relevant HS Code Nos. for export.

- The percentage figures in brackets show the comparison with the same period of the previous year.

Although the export quantity temporarily dropped in 2019, it started increasing again in 2020 despite COVID-19 pandemic. The author believes that the increasing trend of Japanese cheese exports will continue in the future and it will not take long before the annual export quantity will exceed 1,000 MT along the lines of MAFF's support and cheese industry people's efforts to expand the export. The author also believes **Regional Comprehensive Economic Partnership** (RCEP), agreed and signed in November 2020 and expected to be effective in a few years' time, and also possible expansion of TPP11 including China will pave the way for further increased cheese export to the Asian countries in the future. The increased cheese export means increased cheese production in Japan, which will lead the way in lowering the cost of production by economies of scale, even in the case that the raw material natural cheese is imported. Thus, increased export will contribute to the strengthening of Japanese cheese industry.

- K) The author also wishes to mention the tailwind factors for future growth of Japanese cheese consumption and production as follows:
  - Apart from the westernization of Japanese dietary habits, the cases of the collaboration of cheese with traditional Japanese foods are increasing. An example would be cheese with fish paste, which when combined, will boost cheese consumption in Japan.
  - Japanese consumption of wine has been expanding due to the lowering prices as results of the following **bottled wine** situations that would lead to increased cheese consumption as hors

d'oeuvre and snacks to go with wine.

- a. The tariff rate was reduced to zero immediately under J-EU EPA in 2019.
- b. The tariff rate will be phased down to zero in April 2021 under J-A EPA.
- c. The tariff rate will be phased down to zero in April 2025 under TPP11 and J-US TA.
- d. The tariff rate of Chile wine was eliminated under Japan-Chile EPA.
- All the above situations indicate an even increased demand for the imported/domestic cheeses in the future, boosted up by improved market access through the EPAs.
- L) Considering all above factors, following <u>Table 34</u> shows the author's best estimate of Japanese cheese market situation in 10 years' time:

Table 34 Estimated Japanese cheese consumption in 10 years' time

	FY 2019	FY 2029 (Estimate)
a. Total cheese consumption	358,229 MT	549,346 MT (153.4%)
of which natural cheese	217,718 MT	359,235 MT (165.0%)
processed cheese	140,511 MT	190,111 MT (135.3%)
b. Domestic natural cheese production	44,396 MT	43,774 MT ( 98.6%)
c. Per capita consumption	2.85 Kgs	4.58 Kgs (160.7%)
d. Self-sufficiency rate on natural cheese basis	13.1%	8.4%

Source: MAFF Cheese supply-demand table

The grounds for above estimates are as follows:

### a. Total cheese consumption

- Japanese natural cheese consumption grew by 55.0% during the past decade (source: MAFF Cheese supply-demand table). The author expects this trend of steady growth will continue, while EPAs and other tailwind factors will boost the additional growth by 10%, making the total natural cheese growth of 65.0% in 10 years' time.
- Japanese processed cheese consumption grew by 25.3% during the past decade (source: MAFF Cheese supply-demand table). The author expects this trend of steady growth will continue, while EPAs and other tailwind factors will boost the additional growth by 10%, making the total processed cheese growth of 35.3% in 10 years' time.
- Consequently, natural cheese and processed cheese consumption quantities are expected to be 359,235 MT and 190,111 MT respectively, making the total cheese consumption 549,346 MT in FY 2029. The author expects roughly 480,000 MT of cheese (mostly natural cheese and some processed cheese) will be imported to Japan to meet the requirements in FY 2029, after taking into account of yield increase ratio of 16% for manufacturing processed cheese

from natural cheese.

### b. Domestic natural cheese production

Japanese domestic natural cheese production declined by 1.4% during the past decade (source: MAFF Cheese supply-demand table). The author expects this trend of slight decrease will continue, making the total quantity of 43,774 MT (98.6% of 44,396 MT) in FY 2029, as the decrease of bulk type cheese will continue to be slightly more than the increase of table cheese.

### c. Per capita consumption

The author used the following Japanese populations in 'Estimated Future Japanese Population, 2017, Medium birth and death rates' by the National Institute of Population and Social Security Research.

2019 125,773 thousand

2029 119,850 thousand

Consequently, the calculations are:

FY 2019 358,229 MT (see <u>Table 33</u> a.)/125,773 thousand = 2.85 Kgs

FY 2029 549,346 MT (see <u>Table 33</u> a.)/119,850 thousand = 4.58 Kgs

### d. Self-sufficiency rate on natural cheese basis

FY 2019 13.1% – MAFF Cheese supply-demand table

FY 2029 8.4% – 190,111 MT, processed cheese consumption in FY 2029/1.16

(yield increase for processed cheese) = 163,889 MT (natural cheese basis)

359,235 MT, natural cheese consumption in FY 2029 plus 163,889 MT

(processed cheese consumption quantity on natural cheese basis) = 523,124 MT

43,774 MT (domestic natural cheese production quantity in FY 2029)/ $\underline{523,124\,MT}$ 

(total cheese consumption in 2029 on natural cheese basis) = 8.4%

### 3) Tasks for future Japanese cheese industry

- A) Although having more quantities of lower cost imported cheese coming into Japan under EPAs is desirable for the growth of the Japanese cheese market, the other side of the coin is the hardship for Japanese natural cheese manufacturers, especially for bulk-type cheese manufacturers. To maintain the domestic natural cheese production for processed cheese and shred cheese manufacturing even at lower levels than before, the prices of these bulk-type cheeses are expected to be lowered in the face of keen competition against the imported cheeses in this category.
- B) Above arrangement will enable the processed cheese and shred cheese manufacturers who use domestic natural cheese to compete against 100% imported cheese users by using EPA T/Qs (1:3.5) for some additional time before the declining tariff rate for 'Other cheese' ex EPA countries crosses the equilibrium point (see **Chapter 3, 3-C), i**).

- C) Even after the merits of global T/Q and EPA T/Qs disappear theoretically, the author believes they will be able to continue manufacturing the bulk type cheese through the combination of the following strategies:
  - expand the production and sales of other types of cheeses as much as possible, so that they can lower the average cost of bulk type cheese to the minimum by exerting the 'economies of scale' of the total cheese production.
  - lower the sales prices of bulk type cheese as much as possible to compete against the imported products.
  - since most of the bulk type cheese manufacturers are also the users of their own products, they can work to manage the costs within their budgets to some extent.
  - ask government for an increased subsidy for sustainability of the bulk type cheese business.
- D) Even though the author mentioned there was room for growth of Japanese per capita cheese consumption in Chapter 2, the growth cannot be achieved without the cheese industry people's efforts. Apart from the efforts to expand the sales of existing products, continuous investment in R&D for new innovative products is also vital. The author believes that the focus of R&D should be directed towards **healthy nutrition**, which is a big trend and appeals to the consumers.

In this regard, Vlahovic et al. (2014) discussed the nutritional aspects of cheese as follows:

'Cheese is a quality food product with great nutritional and biological value. Its nutritional value comes from its concentrated form which contains a lot of milk components, mostly proteins, minerals, vitamins and milk fat. Cheese is a product made from coagulation of milk proteins, separation of whey and ripening. It is a highly valued foodstuff of pleasant taste and great nutritional value, containing all the valuable milk components (milk fat, proteins, minerals and fat soluble vitamins). Cheese proteins contain very important and essential amino acids.'

**Vlahovic et al.** also discussed as a conclusion of the paper the importance of investments from the viewpoint of exporters' marketing activities as follows:

'Based on the realized tendencies, further expansion of international cheese trade can be expected in the following period. It will primarily depend on the consumer purchasing power i.e. on economic factors. Making quality cheese is not enough for facilitating great export. Significant investments in marketing activities are required as well, in order to create a good image of the manufacturer.'

The author wishes to insist that the same applies to Japanese domestic marketing activities for the table cheeses, as most of the foreign brands are imported and distributed by Japanese trading companies, wholesalers and cheese manufacturers who deal in the imported brands as assortments. The Japanese cheese manufacturers, of course, are also required to invest significantly to enhance

the images of their own brands and companies. There are a few cases of overseas cheese manufacturers establishing local subsidiary companies in Japan for their own marketing. Whoever the marketers and wherever the country of origin, foreign or Japanese, using 'a good image of the manufacturer' in their marketing is important in Japanese cheese market.

In the meantime, **Bragin et al. (2019)** discussed the healthy nutritional aspects of food/dairy products/cheese as the social efficiency of trade as follows:

- 'One of the current trends in the development of modern lifestyle is the promotion of healthy nutrition. A huge role in the development of this trend is played by the trade, directly providing services to end users. An important aspect of the development of healthy nutrition as a function of improving the quality of people's life is the assortment policy of trade organizations. **Ivanov** (2014) shows the influence of the quality of the goods sold on improving business reputation, and, consequently, increasing the social efficiency of trade in general. The sale of healthy food products is not limited to the economic benefits of the manufacturer and the seller, but, together, plays an important social role (**Kornilova & Karashchuk, 2017**).'
- 'The period from the mid-20th century to the present is characterized by a strong anthropogenic load on the environment, which has led to a decrease in the level of safety and quality of food products (Eliseeva et al., 2015), and a healthy diet, in the first place, implies safe food products. One of the categories of products that characterize the trend of healthy nutrition is dairy products (Malaws & McDonald, 2018).'
- 'One of the dairy products, initially having sufficient shelf life to be sold, is cheeses. **Canfora** (2018) shows the perception of cheese by a number of consumers as an element of healthy nutrition. This category of goods can be sold by commodity producers either through the system of federal and regional distributors or through direct deliveries to the network retail system. Thus, the organization of sales of cheese is an important direction in the functioning of an effective distribution system in the FMCG market (Aleksina, 2018-19). Filipovic (2019) showed the high role of proper cheese distribution in forming consumer preferences.'

The author agrees with above paper and believes that cheese as an important source of healthy nutrition appeals to consumers as much as its tastiness does.

- E) The author also wishes to specify the **price sensitivity** issue as one of the tasks for Japanese cheese industry according to the following historical case:
  - In 2008, cheese price in international market jumped up due to supply-demand imbalance. Subsequently, Japanese imported cheese price increased by as much as 36.1% from that of the previous year according to below data. Japanese cheese consumption then dropped sharply by 14.8%, bucking the continuous upward trend until the previous year. The impact of such an

increased imported price was so serious that it took more than 2 years to recover the previous year's (2007) level of consumption quantity, despite the drastic decline of international prices from the following year according to **Table 35**.

Table 35 Imported cheese price and total cheese consumption

CY	^a Average imported price/MT	^b Total cheese consumption quantity	^b Comparison with previous year
2007	¥381,129	279,193 MT	103.4%
2008	¥518,583 (136.1%)	237,825 MT	85.2%
2009	¥381,138 (73.5%)	252,620 MT	106.2%
2010	¥366,984 (96.3%)	261,432 MT	103.5%

Sources: ^a Japan Customs, Import statistics

The author took the case of 'Other cheese' (0406.90-010) which represents more than half of the imported natural cheese quantity.

The calculation method: 'The total amount in Yen' divided by 'total quantity' in the import statistics.

The percentage figures in the brackets show the comparison with the previous years.

- The adverse effect of the drastic price increase appeared in the statistics relatively soon because most of the cheese importers and manufacturers reduced their purchase quantities when they were offered such high prices. They did so, in anticipation of the reduced demand from consumers and then revised their forward sales plan downward before the increased prices reached consumers and also in view of their limited purchasing budgets which were set a year before.
- The author attributes this high price sensitivity to the current position of cheese in Japanese dieti.e. cheese has not reached a level of staple and necessary food. In this regard, Patrick L. Anderson et al. discussed the price elasticity of demand that applies to the case of cheese in Japan in the following article Price Elasticity of Demand, (1997).
- "The 'law of demand,' namely that the higher the price of a good, the less consumers will purchase, has been termed the 'most famous law in economics, and the one that economists are most sure of.' To predict consumer behavior, economists use well-defined techniques evaluating the sensitivity of consumers to changes in price."
- 'A good with a price elasticity stronger than negative one is said to be "elastic;" goods with price elasticities smaller (closer to zero) than negative one are said to be "inelastic." Goods that are more essential to everyday living, and that have fewer substitutes, typically have lower

^b MAFF, Cheese supply-demand table, FY basis.

elasticities; staple foods are a good example. Goods with many substitutes, or that are not essential, have higher elasticities. Goods that are considered luxuries, or whose purchase can be easily postponed, often have elastic demand.'

- It can be said that cheese as a luxurious and dispensable food has relatively high sensitivity to price. However, the author believes that with the efforts of the people in cheese industry to expand the cheese consumption and familiarize the general public with cheese, it would be possible to move the position of cheese closer to necessary staple food in the Japanese diet, so that the sensitivity can be lowered. Even though any price increase is not welcomed by the consumers, the above situation, if achieved, would at least provide some shock-absorbing effect and minimize the risk of negative impact in the case of inevitable huge price increase of cheese products at a time in the future.
- F) From another perspective, price increase of cheese products always involves a threat of **cheese analogues** as a replacement of cheese, due to the lower costs of these products. The following article indicates the concerns of cheese analogues for cheese industry at an early stage.
  - 'Cheese analogues are usually defined as products made by blending individual constituents, including non-dairy fats or proteins, to produce a cheese-like product to meet specific requirements. They are being used increasingly due to their cost-effectiveness, attributable to the simplicity of their manufacture and the replacement of selected milk ingredients by cheaper vegetable products. Sales of cheese analogues are closely linked to developments in the convenience food sector, where they extend the supply and lower the cost. Moreover, there is an ever-increasing interest among consumers in food products which contain less total fat, saturated fat, cholesterol, and calories.

Development of cheese analogues involves the use of fat and/or protein sources other than those native to milk, together with a flavour system simulating as closely as possible that of the natural product. It is also necessary to develop a suitable processing regime capable of combining these elements to provide the required textural and functional properties. Cheese analogues may be regarded as engineered products.

Cheese analogues represent little threat to the continued consumption of natural cheeses: Their major role at present is undoubtedly in the cost-cutting exercises of pizza manufacturers. The dairy industry has to take the view that imitation products are the result of developments in product technology and market demand. Thus, not to get involved would mean curtailment of product innovation and market opportunities' (Bachmann 2001)

Even though cheese analogue is sometimes called imitation cheese, note that further progress in product technology has recently made cheese analogues closer to cheese. In addition, the quantity

of cheese for 'pizza-manufacturing' referred to in the above article is big in Japan - at least more than 20,000 MT (see <u>Tables 9-1 and 9-2</u> in <u>Chapter 2</u>). Furthermore, some other applications of cheese analogues such as sliced cheese in hamburgers and sandwiches and cheese sauce are newly introduced in recent years. It will be important for the cheese manufacturers to accept these realities and try to find ways to collaborate with cheese analogue manufacturers in the future, including possible joint R&D for innovative new products with domestic and overseas oil and fat companies who are major manufacturers of cheese analogues.

G) There is another possible risk in cheese procurement - at the time of **food crisis**. This is the case that cheese-exporting countries impose restrictions or even bans on export at the time of shortage of cheese in their own countries due to drought or whatever the reasons, as they must give the first priority to the domestic markets rather than export markets.

The following article examines how food exporting countries responded to food crisis in the past. 'In response to the dramatic increases in world agricultural commodity prices during the food crisis of 2007-08 many countries pursued trade and domestic policy responses intended to stabilize domestic markets and protect urban consumers (Abbott 2009). Import tariffs were reduced, strategic grain reserves were released, domestic taxes were cut, and in some cases imports and consumption were subsidized (Demeke, Pangrazio and Maetz 2008).

Exporters, including some of the major suppliers to world markets, restricted exports by imposing taxes, quotas, and even outright bans on exports. Those export restrictions are believed to have contributed significantly to the extent of world price increases (Mitra and Josling 2009). The extraordinary increase in the world rice price, without justification based on supply, use and stocks worldwide, has been attributed mostly to export bans and restrictions by the large traders (Timmer 2008)' (Abbott 2012).

The author is of opinion that Japanese cheese importers and cheese manufacturers must always prepare for such cases of emergency, which will be discussed further in the below parts of this paper.

H) From the Japanese viewpoint, food crisis issue is almost synonymous with **food security** issue, where an argument for increasing self-sufficiency rate of the food in question arises. However, as far as natural cheese is concerned, the author does not think it is possible to stop the long-term declining trend of self-sufficiency rate and change it to an upward trend. <u>Table 36</u> shows the movement of Japanese cheese self-sufficiency rate on natural cheese basis during the past decade, which indicates the clear declining trend.

Table 36 Japanese cheese self-sufficiency rate movement

FY	Domestic natural cheese ratio in total cheese consumption on natural cheese basis
2010	19.0%
2015	15.3%
2019	13.1%

Source: MAFF, Cheese supply-demand table

The author expects the declining trend of cheese self-sufficiency rate will continue in the future due to the following situations:

- The growth of Japanese total cheese consumption is expected to continue into the future.
- Japanese total natural cheese production is not expected to grow.
- Consequently, Japanese total cheese imports will continue to grow and the self-sufficiency rate is expected to decline further.

The above situations indicate that Japanese cheese manufacturers will be increasingly more dependent on imported natural cheese as a whole. Therefore, Japanese cheese manufacturers need to establish firm strategies for procurement to secure stable supply of cheese at stable prices from the international market as much as possible.

- I) Even though the COVID-19 pandemic affects the world and Japanese cheese markets negatively and there seems to be a surplus of cheese in the world as of this writing, the author is concerned about the possible keen competition for the procurement of cheese in the international market in the long term due to the following situations:
  - a. As the standard of living is advanced in a country, the level of consumption of dairy products including cheese will also grow in that country.
  - b. If the cheese consumption of newly emerging countries continued to grow, a shortage of cheese may occur in the international market.
  - c. While China reportedly has a long-term goal of 70% dairy self-sufficiency, Chinese cheese import increased by 46.6% from 75,650 MT in 2015 to 110,937 MT in 2019 and keeps increasing in 2020 as of this writing despite the COVID-19 pandemic, even though cheese is not a Chinese traditional food.
  - d. If 'per capita consumption' of cheese in China, with eleven times more population than Japan, doubled from 0.1 kg (see <u>Figure 2</u>) to 0.2 kg p.a. which is still a low level in the world standard, it would have a huge impact on the supply-demand in the international market.
  - e. In the future international cheese market where demand is expected to exceed supply, Japan

may not be able to secure enough cheese to meet the growing demand from the domestic market. The author has encountered such situations in the past in which Japanese cheese factories were on the verge of having to stop their operations due to the delayed arrival of raw material cheese. Such exceptional cases of the past may happen more often due to the increased difficulty of procurement of cheese in the future.

J) To contend with such situations as described above G), H) and I), the author is of opinion that more efforts of the Japanese cheese industry people should be directed to the procurement side. The Japanese cheese importers and manufacturers must establish closer relationships with the overseas suppliers through day-to-day communication. Especially, Japanese manufacturers' long-term commitment in cheese business and an early indication of the forward requirements (say 6-12 months ahead) to overseas cheese manufacturers on the basis of mutual trust will help establish such relationships. Such relationships are also important for overseas manufacturers and exporters who are requested to plan ahead in their forward cheese production and export schedules. Another possible strategy for Japanese cheese companies is to invest in overseas local cheese companies in the form of joint venture company. Thus, long-term supply from this joint venture company can be secured and the risks regarding the procurement of cheese can be minimized. It will be increasingly important for the Japanese cheese importers and manufacturers to secure stable supply of cheese at stable prices based on long-term procurement strategies with overseas suppliers involved for future expansion of the Japanese cheese market.

#### Acknowledgements

The author acknowledges the guidance of Professor Norihito Tanaka, School of Business Administration of Kanagawa University in completing this thesis.

The author also would like to thank Professor Shoko Okamoto, Ms. Kana Sekiguchi, Ms. Yukiko Teramoto of Kanagawa University, Hiratsuka Campus and Mr. Masao Obuchi of Kanagawa University Frontier Club, who kindly supported the author before and during writing this thesis and Enago (www.enago.jp) for the English language review.

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